

## Regular Meeting of the Board of Directors Minutes

August 10, 2022 8:00am - 10:00am

MEMBERS PRESENT:

Michael Richards, M.D. (Chairman)

Eve Espey, M.D.

Michelle Hernandez, Esq

Lisa Hofler, M.D.

Richard Miskimins, M.D.

Gary Mlady, M.D. Robert Schenck, M.D. Aimee Smidt, M.D. Mark Unruh, M.D.

MEMBERS ABSENT:

N/A

OFFICERS PRESENT:

A. Robb McLean, M.D., President & CEO

Jill Klar, COO

Jennifer Phillips, M.D., CMO

Jared Udall, CFO

Cory McDowell, Secretary

OFFICERS ABSENT:

N/A

OTHERS PRESENT:

Andy Baatz Erika Condrey Kristin Gates

Laura Lerdall (Scribe)

Quinn Mander JP Montoya Helen Nielsen

Erica Richards, PhD Deborah Stephenson Mary Swanson Michael Schwantes

**GUESTS:** 

N/A

	Call to Order and Confirmation of Quorum	Action
	The Chairman, Dr. Michael Richards, called the meeting to order and a quorum was established at 8:01am.	
I.	Opening Comments	
	Chairman, Dr. Michael Richards welcomed attendees and moved straight into the	
	consent agenda and operating reports.	

II.	Approval of Consent Agenda (Michael Richards, M.D.)	Action
	Dr. Michael Richards presented the following items for approval as part of the Consent	Dr. Michael
	Agenda:	Richards
	• Finance Committee Meeting Minutes for June 1, 2022 and July 6, 2022	requested a
	Audit Committee Meeting Minutes (Open Session) for February 16, 2022 and	motion to
	June 15, 2022	approve the
	<ul> <li>Operations Committee Meeting Minutes for May 25, 2022</li> </ul>	consent agenda.
	Operations Committee Weeting Windles for Way 23, 2022     COO/CMO Report	Dr. Gary Mlady
-	COO/CMO Report	made the
	The CEO report will be provided by Dr. A. Robb McLean as part of the Administrative	motion & Dr.
	Reports.	Mark Unruh
	Reports.	seconded the
		motion. Motion
		carried with no
		discussion or
		opposition.
III.	Approval of Board Meeting Minutes (Michael Richards, M.D.)	Action
	Dr. Michael Richards presented the UNMMG Board Meeting minutes for the June 8,	Dr. Michael
	2022 meeting for approval.	Richards
	8	requested a
		motion to
		approve the
		June 8, 2022
		meeting
		minutes. Dr.
		Gary Mlady
		made a motion
		to approve and
		Dr. Mark Unruh
-2	·	seconded the
		motion. Motion
		carried.
IV.	Recognitions (A. Robb McLean, MD) - deferred until Dr. McLean could join the	
	Zoom meeting on his computer.	
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V.	Public Comment (Michael Richards, M.D.)	
	There is no public comment for this meeting.	
VI.	Administrative Reports	Action
	A. Chief Financial Officer Report (Jared Udall, CFO)	
	1. Financial and Revenue Cycle	
	Mr. Udall presented the Revenue Cycle Report with up to date information and	Dr. Michael
	comparison to Budget and FY2021.	Richards called
		for a motion to
	Questions and discussion ensued related to budgeting for no-show appointments and	accept the
	the budget inclusion of the Grande Clinic once it opened.	Financial and
		Revenue Cycle
		Report which
		was so moved
		by Dr. Gary
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Mlady and seconded by Dr. Mark Unruh. The motion was passed with no objections.

# 2. Resolution to Amend the UNM Medical Group, Inc. 403b Retirement Plan (Jared Udall, CFO)

Mr. Udall presented the Resolution for Board consideration and approval as provided in the read ahead packets.

Dr. Michael Richards called for a motion to approve the Resolution to Amend the **UNM Medical** Group, Inc. 403b Retirement Plan as presented which was so moved by Dr. Robert Schenck and seconded by Dr. Gary Mlady. The motion was passed with no objections.

Dr. Richards asked if there were any objections to going back to the Recognitions portion of the meeting now that Dr. McLean had joined and continue into the CEO Board Update after that. There were no objections.

## B. Chief Executive Officer Board Update and Recognitions (A. Robb McLean, MD President and CEO)

Dr. A. Robb McLean, President and CEO, began his presentation by stating that FY22 was a record year for the School of Medicine for core work RVUs and for clinical revenues in part due to the growth of pharmacy revenues at Truman. Now, with the telecom implementation had been underway for the majority of the year and improving Telehealth visits and the TeleDoc platform was a huge effort and worth celebrating the roll out to other clinics over the course of the year.

- We had a presentation on the Hepatitis C elimination project at the Operations Committee with the tremendous work being done by improving the screening numbers, education, patient outreach and Echo work, they are making huge progress.
- The Grande Clinic opening and continued work on primary care expansion is going well. More about this will follow in closed session.
- We had the first level PM&R Rehab residency graduation in May, also noted at the June Board Meeting.

- I want to express my appreciation for the leadership of the Center for Reproductive Health Team and specifically Dr. Espey, Dr. Hofler and Dr. Truehart and the clinic operations group. This has been a challenging year for them in many ways and I appreciate their leadership.
- We are moving on in our Huron workflow improvements which will standardize our work and improve the efficiency of our clinics as well as ease the practice for our providers.
- Calling out the Bradbury workspace consolidation where we went from about 28,000 square feet to approximately 10,000 square feet which represents an annual real estate savings of \$150,000. The space really meets the business needs of the medical group and our employees much better. The work from home standard has really been effective for the Medical Group as well.

Going on to the Board Report Update, Dr. McLean reiterated that we experience a high volume of employees contracting COVID, but hospitals, while busy, are not overly full and Bernalillo County remains high with CDC measurement of COVID counts. But we could see some changes at the state level soon related to vaccine requirements.

Dr. Richards added that we know the state public health emergency declaration will likely not be extended. The declaration for federal public health emergency will likely be extended through the rest of the calendar year. It appears we've hit the peak in some of the modeling data showing a slight downward trend.

Moving on, related to Telehealth, some changes to the access telemedicine program in the future that will be brought back to the Operations Group and then the Board. Also looking more broadly at how telehealth can support the needs of the state.

The CMS Provider Fee Schedule proposed for 2023 was discussed by the AAMC which held a call that SLT attended and anticipate a reduction in the conversion factor for RVU's to the tune of 4% which has real implications if that stays in place. The proposal of split sharing is delayed for final decision until next year. We will await the analysis Vizient does for us to determine the impact to us on the decisions made so far that could affect revenue. The second implication is a reduction in reimbursement for procedural specialties, with radiology specifically called out and other specific procedural specialties that require personnel related expenses.

Conversation ensued.

#### C. Physician Advisory Group (PAG) Update (Lisa Hofler, M.D.)

Dr. Hofler began her update by recalling to the Board that the Physician Advisory Group (PAG) had some bi-directional communication purposes one being an advisory group on priorities from the clinicians related to clinical work environments, and the second communication direction has to do with membership requesting communications from the meeting forum for input.

PAG has continued in the restructuring of leadership alignment group meetings with chairs and the Health Sciences CEOs discussing priorities, (normally one priority per meeting). In September, the second outpatient priority focus will be specifically about clinic improvements that the Health System has undertaken.

Dr. Hofler recapped the prior meeting guests and topics covered including Dr. McLean and Mr. Udall presenting growth areas, billing and coding as well as upcoming meetings that will present clinical informatics initiatives and UNMH growth and space usage.

Discussion followed with appreciation expressed to Dr. Hofler for the new and useful PAG meeting format. Dr. Richards suggested that PAG come to the Committee of Chairs for an update on changes that have occurred and what is being incorporated into the operating plan would be helpful.

Acknowledging that the Board accepted the PAG report, the next order of business followed.

#### F. Updated Policies, Procedures and Standing Orders (Jennifer Phillips, M.D.)

Dr. Phillips began her presentation of the Policies and Procedures with updates to several policies included in the advance board packets.

Chairman Richards added to summarize and advance for the Board's consideration: Updated Policies and Procedures and Standing Orders:

Updated Policies and Procedures:

• 11221- Medication and Solution Administration

**Updated Standing Orders:** 

Trichomoniasis

Quality

• Infection Control Risk Assessment 2022-2023

Privilege Sets

- Obstetrics and Gynecology Clinical Privileges
- Endocrinology Privilege Set

Section 5(10) of the UNMMG's Open Meetings Policy.

Dr. Michael Richards asked for a motion on accepting the updated Policies. Procedures and Standing Orders which was made by Dr. Robert Schenck and seconded by Dr. Mark Unruh. No discussion followed. The motion carried with no opposition.

VII.	Vote to go into Executive Session (Michael Richards, M.D.)	Action
	Vote to go into Executive Session for the following purposes: (Michael Richards,	Dr. Michael
	<i>M.D.</i> ):	Richards
		requested a
	A. Discussion and, where appropriate, determination of matters involving	motion at
	information,	9:01am to
-	proceedings, or actions covered by the confidentiality protections of the New	convene into
	Mexico	Executive
	Review Organization Immunity Act, § 41-91-1 et seg., NMSA 1978, as provided in	Session. Dr.

	<ul> <li>B. Portions of meetings of the Board of Directors where strategic and long-range business plans, trade secrets, or institutional compliance program matters are discussed.</li> <li>C. Discussion of limited personnel matters (specifically, discussion of investigation and consideration of complaints against individual employees) and matters subject to attorney-client privilege pertaining to threatened or pending litigation, governmental investigation, administrative proceeding, arbitration proceeding, mediation, in which the Corporation is or may before a participant.</li> </ul>	made the motion and Dr. Eve Espey seconded the motion. Motion carried with no opposition.
VIII.	Vote to Reconvene into Open Session (Michael Richards, M.D.)	Action
	Vote to Reconvene in Open Session (Michael Richards, M.D.):  A. Certification that only those matters described in Agenda Item VII above were discussed in Executive Session and, if necessary, final action with regard to those matters will be taken in Open Session.	The motion to reconvene at 9:17am and certify Executive Session matters was requested by Chairman Richards. The motion was made by Dr. Lisa Hofler and seconded by Dr. Robert Schenck. The motion carried with no
		discussion or
IX.	Meeting Adjourned	opposition.
4.20	Chairman Richards stated that the next Board meeting would include incoming School of Medicine Dean Patricia Finn, MD and we will be taking the appropriate steps to bring her on as a Board member and then ultimately asking her to take action as the Chair of the Board. The process will probably take two meetings to fully affect onboarding and the timeline with Dr. Finn because this requires HSC Committee and Regents' action to be able to affect those two items. We look forward to welcoming her to the next Board Meeting.	Action
	There being no further business, Chairman Dr. Michael Richards requested a motion to adjourn the Regular Session of the UNM Medical Group Board of Directors at 9:19am.	Dr. Michael Richards requested a motion to adjourn. Dr. Gary Mlady made the motion and Dr. Robert Schenck seconded motion. The

	motion carried
	with no
,	opposition.

Oct 27, 2022

Mr. Cory McDowell, Board Secretary

Laura Lerdall Oct 27, 2022

Ms. Laura Lerdall, Scribe