



BOARD OF TRUSTEES - OPEN SESSION AGENDA

January 26, 2023 @ 9:30 AM

Join Zoom Meeting <https://hsc-unm.zoom.us/j/99446166537> Meeting ID: 994 4616 6537 / Passcode: 333268
+1-253-215-8782, 99446166537# *333268# US (Tacoma) or +1-346-248-7799, 99446166537# *333268# US (Houston)

- I. **CALL TO ORDER – Dr. Tamra Mason, Chair, UNM Hospital Board of Trustees**
- II. **ANNOUNCEMENTS - Dr. Tamra Mason, Chair, UNM Hospital Board of Trustees (Informational – 5 Minutes)**
- III. **ADOPTION OF AGENDA – Dr. Tamra Mason, Chair, UNM Hospital Board of Trustees (Approval/Action - 2 Minutes)**
- IV. **PUBLIC INPUT (Informational)**
- V. **APPROVAL OF THE MINUTES – Dr. Tamra Mason, Chair, UNM Hospital Board of Trustees**
 - November 17, 2023 UNM Hospital Board of Trustees Meeting Minutes (Approval/Action – 2 Minutes)
- VI. **MISSION MOMENT – Mrs. Kate Becker to introduce Mrs. Milly Ledwith and Mr. Alex Walker (Informational – 15 Minutes)**
- VII. **SRMC ADVISORY BOARD BYLAWS – Mrs. Kate Becker and Mrs. Jamie Silva-Steele (Approval/Action – 10 Minutes)**
- VIII. **FINANCIAL UPDATE – Mrs. Bonnie White, Chief Financial Officer, UNM Hospital**
 - Financials thru December 2023 (Informational – 15 Minutes)
- IX. **ITEMS FOR APPROVAL**

Recommend for Approval by UNM Hospital Board of Trustees moving forward to HSC Committee and UNM Board of Regents
Mrs. Bonnie White, Chief Financial Officer, UNM Hospital (Approval/Action – 30 minutes)

 - Children’s Psychiatric Center – Administration HVAC Upgrade - nte \$1,700,000
 - UH Main – Chiller Replacement (Phase 3) - nte \$1,000,000
 - UH Main – Oncology CAR-T Room Upgrade - nte \$450,000
 - UH Main – SPEC-CT Replacement - nte \$500,000

Recommend for Approval by UNM Hospital Board of Trustees
Mrs. Bonnie White, Chief Financial Officer, UNM Hospital (Approval/Action – 30 minutes)

 - TriWest Investment
- X. **ADMINISTRATIVE REPORTS (Informational – 20 Minutes)**
 - Executive Vice President Update – Dr. Doug Ziedonis
 - HSC Committee Update – Dr. Mike Richards
 - UNMH CEO Report – Mrs. Kate Becker
 - UNMH CMO Report – Dr. Steve McLaughlin
 - Chief of Staff Update – Dr. Alisha Parada
- XI. **UNM HOSPITAL BOT COMMITTEE REPORTS (Informational – 10 Minutes)**
 - Finance Committee – Mr. Del Archuleta
 - Audit & Compliance Committee – Mrs. Monica Zamora
 - Quality and Safety Committee – Mr. Trey Hammond
 - Native American Services Committee – Dr. Ken Lucero
- XII. **CLOSED SESSION: Roll Call Vote to close the meeting and to proceed in Closed Session – Dr. Tamra Mason, Chair, UNM Hospital Board of Trustees (Approval/Action – Roll Call Vote)**
 - a. Discussion of limited personnel matters pursuant to Section 10-15-1.H (2), NMSA pertaining to the appointment and reappointment of medical providers to the medical staff of UNM Hospital and expansion of medical staff privileges for certain UNM Hospital medical staff providers, including the discussion of matters deemed confidential under the New Mexico Review Organization Immunity Act, Sections 41-9-1E(7) and 41-9-5, NMSA.
 - b. After discussion and determination where appropriate, of limited personnel matters per Section 10-15-1.H (2); and discussion and determination, where appropriate of matters subject to the attorney-client privilege regarding pending or threatened litigation in which UNMH is or may become a participant, pursuant to Section 10-15-1.H (7); and discussion of matters involving strategic and long-range business plans or trade secrets of UNMH pursuant to Section 10-15-1.H (9), NMSA, the Board certified that no other items were discussed, nor were actions
- XIII. **Certification that only those matters described in Agenda Item XII were discussed in Closed Session; consideration of, and final action on the specific limited personnel matters discussed in Closed Session – Dr. Tamra Mason, Chair, UNM Hospital Board of Trustee (Approval/Action)**
- XIV. **Adjourn Meeting – Dr. Tamra Mason, Chair, UNM Hospital Board of Trustee (Approval/Action)**

Call To Order

Announcements

Adoption of Agenda

Public Input

UNMH Board of Trustees Meeting Minutes 11 17 2023

<i>Agenda Item</i>	<i>Subject/Discussion</i>	<i>Action/Responsible Person</i>
UNM Hospital Board of Trustee Voting Members Present	Dr. Tamra Mason, Mrs. Monica Zamora, Mr. Trey Hammond, Mr. Kurt Riley, Mr. Del Archuleta, Mr. Kurt Riley, Dr. Ken Lucero, Mr. Henry Monroy, and Dr. Anjali Taneja	
Ex-Officio Members Present	Mrs. Kate Becker, Dr. Michael Richards, Dr. Douglas Ziedonis, President Garnett Stokes, Dr. Alisha Parada, and Mr. Randy Ko	
Staff Members Present	Dr. Sara Fresch, Dr. Rohini McKee, Mrs. Bonnie White, Dr. Steve McLaughlin, Mrs. Patti Kelley, Mr. Flo Gallegos, Mr. Juan Flores, Ms. Paola Bolivar, Ms. Sabrina Carbajal, Mr. Chris Ramirez, Mrs. Jennifer James, Mr. Ryan Randall, Mrs. Doris Tinagero, Mr. Kevin Gick, Mr. Brad Ross, Mrs. Shelly Villareale, and Ms. Fontaine Whitney	
Moss Adams	Mr. Josh Lewis and Mrs. Lauren Kistin	
Union Personnel not Public Input Representatives	Ms. Sandra Salazar, Ms. Liz Wittman, Ms. Kimberly Mullings, Ms. Lisabeth Detwiler, Ms. Laura Migliaccio, Mr. Scot Meier, Ms. Maryam Chudnoff, Ms. Reb Gutierrez, Ms. Da Fernandez, Ms. Pilar Montero, Ms. Norma Bojorquez, Ms. Christine Schroeder, Ms. Eleanor Chavez, Ms. Debi Saylor, Ms. Imna Lopatyuk, Ms. Kim Lakocy, Ms. Sara Rose, Ms. Arika Sanchez, Ms. Alissa Kreuch, Ms. Nancy Novak, Ms. Brandy Martinez, Ms. Pamela Bryan, Ms. Riana Ortiz, Ms. Raquel Burt, and Ms. Rachel Martin	
County Officials Present	N/A	
I. Call to Order	A quorum established, Dr. Tamra Mason, Chair, called the meeting to order at 9:32 AM.	
II. Announcements	N/A	
III. Adoption of Agenda	Dr. Tamra Mason, Chair, asked for any revisions to the Agenda. Hearing no revisions, Chair Mason requested a motion to adopt the Agenda.	Ms. Monica Zamora made a motion to adopt the agenda. Mr. Henry Monroy seconded the motion. Motion passed with no objections.
IV. Public Input	Ms. Maria Burke, Ms. Megan Williams, Ms. Cece Garcia, Ms. Soraya Moore, Mr. Vincente Jaramillo, Ms. Sandra Salazar, Ms. Stephanie Leyva, Ms. Suzanne Bell, Ms. Emily Loudermilk, Mr. Jason Foreman, Mr. Jose Bojorquez, and Ms. Nancy Novak attended the meeting and provided public input.	
V. Approval of Minutes	Dr. Tamra Mason, Chair, asked for any revisions to September 29, 2023 UNM Hospital Board of Trustees Meeting Minutes. Hearing no revisions, Chair Mason requested a motion to approve the September 29, 2023 UNM Hospital Board of Trustees Meeting Minutes as written.	Mr. Del Archuleta made a motion to approve the September 29, 2023 UNM Hospital Board of Trustees Meeting Minutes as written. Mrs. Monica Zamora seconded the motion. The motion passed with no objections.

	<p>Dr. Tamra Mason, Chair, asked for any revisions to October 27, 2023 UNM Hospital Board of Trustees Retreat Special Meeting Minutes. Hearing no revisions, Chair Mason requested a motion to approve the October 27, 2023 UNM Hospital Board of Trustees Retreat Special Meeting Minutes as written.</p>	<p>Mr. Henry Monroy made a motion to approve the October 27, 2023 UNM Hospital Board of Trustees Retreat Special Meeting Minutes as written. Mr. Trey Hammond seconded the motion. The motion passed with no objections.</p>
VI. Mission Moment	<p>Mrs. Kate Becker, CEO, UNM Hospital, introduced Mr. Flo Gallegos, Executive Director Operations, and Mr. Juan Flores, Executive Director Support Services, to share today's Mission Moment. Mr. Gallegos said he is honored to share today's Mission Moment highlighting two of Mr. Flores team members in our Support Services Department. Mr. Flores said he is proud to share the uplifting story and of his employees, Mrs. Paola Bolivar and Mrs. Sabrina Carbajal who joined the meeting (presentation in Open Session BoardBook). Meeting participants expressed compliments and words of appreciation.</p>	
VII. UNM Carrie Tingley Hospital Advisory Board	<p>Mrs. Doris Tinagero, Executive Director, UNM Carrie Tingley Hospital, presented the nomination of Dr. Beth Moody Jones to join the UNM Carrie Tingley Hospital Advisory Board as a healthcare member. This nomination will move forward to the HSC Committee and then the UNM Board of Regents for review and approval (write-up in Open Session BoardBook). After discussion, Dr. Tamra Mason, Chair, requested a motion to approve Dr. Moody Jones' nomination as presented by Mrs. Tinagero.</p>	<p>Mr. Del Archuleta made a motion to approve Dr. Beth Moody Jones as a healthcare member of the UNM Carrie Tingley Hospital Advisory Board. Mr. Henry Monroy seconded the motion. The motion was approved unanimously.</p>
VIII. Financial Update	<p>Mrs. Bonnie White, CFO, UNM Hospital, presented the Financial Update through October 2023 (presentation in Open Session BoardBook). Mr. Del Archuleta stated the UNMH BOT Finance Committee reviewed the financials in detail at their meeting earlier in the week. Highlights included the below:</p> <ul style="list-style-type: none"> • Adult Capacity • Pediatric Capacity • Average Daily Census • Clinic Visits per Business Day • Inpatient and Outpatient Surgical Cases per Business Day • ER Arrivals • YTD Stats Variance to Budget • YTD Stats Variance to Prior YTD • CMI and ALOS • CMI and ALOS Monthly Trends • Executive Summary 	
Moss Adams Presentation	<p>Mr. Josh Lewis, Audit Engagement Partner, and Mrs. Lauren Kistin, Audit Senior Manager, Moss Adams, presented the FY2023 UNM Hospital (UNMH) Operations Audited Financial Statements and the FY2023 UNM Behavioral Health (UNMH BH) Operations Audited Financial Statements for review and approval (presentation in Open Session BoardBook).</p>	<p>Mr. Del Archuleta made a motion to approve the Audit Finance Statements as presented by Moss Adams. Mrs. Monica Zamora seconded the motion. The motion passed with no objections.</p>

	<p>After discussion, Dr. Tamra Mason, Chair, requested a motion to approve the FY2023 UNM Hospital Operations Audit Financial Statements and the FY2023 UNM Hospital Behavioral Health Operations Audit Finance Statements as presented and discussed. Mr. Del Archuleta stated that the UNMH BOT Finance Committee reviewed, discussed in detail, and recommended approval by the UNM Hospital Board of Trustees.</p>	
<p>IX. Items for Approval</p>	<p>Dr. Sara Fresch, Chief Human Resources Officer, UNM Hospital, presented the below request for review and approval (write-up in BoardBook). After discussion, Dr. Tamra Mason, Chair requested a motion to approve this item. Mr. Del Archuleta stated this item was discussed in detail at the UNMH BOT Finance Committee Meeting and they recommend approval.</p> <ul style="list-style-type: none"> Resolution – SRMC 403(b) Retirement Plan <p>Mrs. Bonnie White, Chief Financial Officer, UNM Hospital, presented the below request for review and approval (write-up in BoardBook). After discussion, Dr. Tamra Mason, Chair requested a motion to approve this item. Mr. Del Archuleta stated this item was discussed in detail at the UNMH BOT Finance Committee Meeting and they recommend approval.</p> <ul style="list-style-type: none"> New Hospital Tower Equipment – Patient Beds (\$1,200,000) <p>Mrs. Bonnie White, Chief Financial Officer, UNM Hospital, presented the below request for review and approval (write-up in BoardBook). After discussion, Dr. Tamra Mason, Chair requested a motion to approve this item. Mr. Del Archuleta stated this item was discussed in detail at the UNMH BOT Finance Committee Meeting and they recommend approval.</p> <ul style="list-style-type: none"> Carefusion/BD Pyxis Supply Machines and Support (\$15,075.43) <p>Dr. Sara Fresch, Chief Human Resources Officer, UNM Hospital, presented the below request for review and approval (write-up in BoardBook). After discussion, Dr. Tamra Mason, Chair requested a motion to approve this item. Mr. Del Archuleta stated this item was discussed in detail at the UNMH BOT Finance Committee Meeting and they recommend approval.</p> <ul style="list-style-type: none"> BCBS Pharmacy and Medical Benefits for Employees Agreement (\$209,330,595) <p>Mrs. Bonnie White, Chief Financial Officer, UNM Hospital, presented the below Policies for review and approval (write-ups in Open Session BoardBook). After discussion, Dr. Tamra Mason, Chair requested a motion to approve the Policies as presented. Mr. Del Archuleta stated these Policies were discussed in detail at the UNMH BOT Finance Committee Meeting and they recommend approval.</p> <ul style="list-style-type: none"> Financial Assistance Program Policy Patient Payment Policy 	<p>Mr. Del Archuleta made a motion to approve the Resolution – SRMC 403(b) Retirement Plan as presented. Mr. Henry Monroy seconded the motion. The motion passed with no objections.</p> <p>Mr. Del Archuleta made a motion to approve New Hospital Tower Equipment – Patient Beds (\$1,200,000) as presented. Dr. Nathan Boyd seconded the motion. The motion passed with no objections.</p> <p>Mr. Del Archuleta made a motion to approve Carefusion/BD Pyxis Supply Machines and Support (\$15,075.43) as presented. Mrs. Monica Zamora seconded the motion. The motion passed with no objections.</p> <p>Mr. Del Archuleta made a motion to approve BCBS Pharmacy and Medical Benefits for Employees Agreement (\$209,330,595) as presented. Mr. Henry Monroy seconded the motion. The motion passed with no objections.</p> <p>Mr. Del Archuleta made a motion to approve Financial Assistance Program Policy as presented. Mr. Henry Monroy seconded the motion. The motion passed with no objections.</p> <p>Mr. Del Archuleta made a motion to approve Patient Payment Policy as presented. Mr. Trey Hammond seconded the motion. The motion passed with no objections.</p>

	<ul style="list-style-type: none"> Discount Program Policy 	<p>Mr. Del Archuleta made a motion to approve sunseting the Discount Program Policy as requested. Mrs. Monica Zamora seconded the motion. The motion passed with no objections.</p>
<p>X. Administrative Reports</p>	<p>Dr. Doug Ziedonis, Executive Vice President, UNM, presented the Executive Vice President update (report in Open Session BoardBook).</p> <p>Dr. Michael Richards, Senior Vice President for Clinical Affairs, UNM, presented the HSC Committee Update (report in Open Session BoardBook).</p> <p>Mrs. Kate Becker presented the UNM Hospital CEO Update (report in Open Session BoardBook).</p> <p>Dr. Steve McLaughlin presented the UNM Hospital CMO update (report in Open Session BoardBook).</p> <p>Dr. Alisha Parada presented the Chief of Staff Update.</p>	
<p>XI. UNMH BOT Committee Reports</p>	<p>Mr. Del Archuleta gave a brief summary of the UNMH BOT Finance Committee Meeting.</p> <p>Mrs. Monica Zamora gave a brief summary of the UNMH BOT Audit & Compliance Committee Meeting.</p> <p>Mr. Trey Hammond gave a brief summary of the UNMH BOT Quality and Safety Committee Meeting.</p> <p>Dr. Ken Lucero gave a brief summary of the UNMH BOT Native American Services Committee Meeting.</p>	
<p>XII. Closed Session</p>	<p>At 11:53 AM Dr. Tamra Mason, Chair, requested a motion to close the Open Session of the meeting and move into Closed Session.</p> <p>Mrs. Kate Becker, CEO, UNM Hospital, gave an SRMC Hospital Integration update.</p> <p>Mrs. Kate Becker, CEO, UNM Hospital gave a Resident Union Bargaining update.</p>	<p>Mr. Trey Hammond made a motion to close the Open Session and move to the Closed Session. Mr. Henry Monroy seconded the motion. Per Roll Call, the motion passed.</p> <p>Roll Call: Dr. Tamra Mason – yes Mrs. Monica Zamora – yes Mr. Trey Hammond – yes Mr. Kurt Riley – yes Mr. Del Archuleta – yes Dr. Nathan Boyd – yes Mr. Henry Monroy – yes Dr. Ken Lucero – yes Dr. Anjali Taneja – yes</p>

	<p>Dr. Tamra Mason, Chair, stated that the Clinical Privileges and Credentialing were acknowledged as approved from the UNMH BOT Quality and Safety Committee Meetings of October 20th and November 15, 2023 as identified in the Closed Session.</p> <p>Dr. Tamra Mason, Chair, stated that the below items were acknowledged as approved from the UNMH BOT Quality and Safety Committee Meetings of October 20, 2023 as identified in the Closed Session.</p> <ul style="list-style-type: none"> • Quality Assessment and Performance Improvement Program (QAPI) Fiscal/Academic Year 2024 • UNM Hospital BOT Quality and Safety Committee Policy • Governing Body Approval of the Quality Assessment Performance Improvement (QAPI) Policy <p>Dr. Tamra Mason, Chair, stated that the Meeting Minutes as identified below were acknowledged as received.</p> <ul style="list-style-type: none"> • Medical Executive Committee (MEC) September 20th and October 18, 2023 Meeting Minutes • UNMH BOT Quality and Safety Committee August 18th and September 22, 2023 Meeting Minutes • UNMH BOT Native American Services Committee July 12th and September 13, 2023 Meeting Minutes • UNMH BOT Audit & Compliance Committee July 25th Meeting Minutes and October 2, 2023 Special Meeting Minutes • NMH BOT Finance Committee September 27, 2023 Meeting Minutes 	
Vote to Re-Open Meeting	At 1:05 PM Dr. Tamra Mason, Chair, requested a roll call motion be made to close the Closed Session and return the meeting to the Open Session.	<p>Mr. Del Archuleta made a motion to close the Closed Session and return to the Open Session. Mr. Henry Monroy seconded the motion. Per Roll Call, the motion passed.</p> <p>Roll Call: Dr. Tamra Mason – yes Mrs. Monica Zamora – yes Mr. Trey Hammond – yes Mr. Kurt Riley – yes Mr. Del Archuleta – yes Dr. Nathan Boyd – yes Mr. Henry Monroy – yes Dr. Ken Lucero – yes Dr. Anjali Taneja – yes</p>
XIII. Certification	After discussion and determination where appropriate, of limited personnel matters per Section 10-15-1.H (2); and discussion and determination, where appropriate of matters subject to the attorney-client privilege regarding pending or threatened litigation in which UNMH is or may become a participant, pursuant to Section 10-15-1.H (7); and discussion of matters involving strategic and long-range business plans or trade secrets of UNMH pursuant to Section 10-15-1.H (9), NMSA, the Board certified that no other items were discussed, nor were actions taken.	Mr. Kurt Riley made a motion to approve the Certification. Mr. Henry Monroy seconded the motion. The motion passed with no objections.

XIV. Adjournment	The next scheduled Board of Trustees Meeting will take place Friday, January 26, 2023 at 9:30 AM, via Zoom Conference Call. There being no further business, Dr. Tamra Mason, Chair, requested a motion to adjourn the meeting.	M. Trey Hammond made a motion to adjourn the meeting. Dr. Nathan Boyd seconded the motion. The motion passed unanimously. The meeting was adjourned at 1:06 PM.
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Mr. Trey Hammond, Secretary
UNM Hospital Board of Trustees

Mission Moment GO-GIRL 01-26-24 MLedwith



MISSION MOMENT

JANUARY 26, 2024

GO GIRL

GENUINE INTELLIGENT RESILIENT LEADERS

empowerment summit

SEPTEMBER 15, 2023

UNM SUB BALLROOMS

UNM HOSPITAL DIVERSITY, EQUITY AND INCLUSION

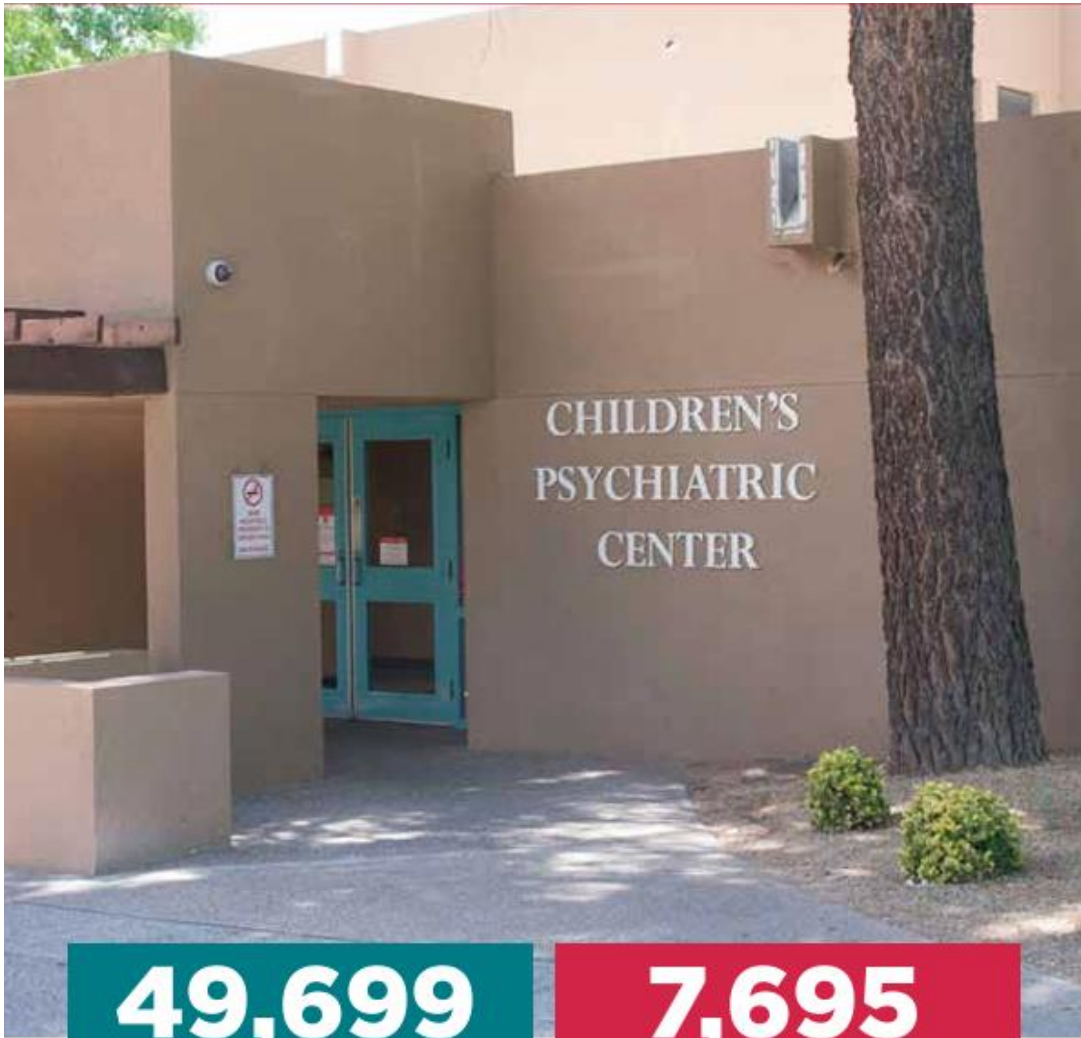
Purpose:

The GO GIRL Empowerment Summit was created by UNM Hospital to inspire, encourage, and empower young girls of color to achieve their full potential.

The summit focused on the G.I.R.L. (Genuineness, intelligence, resilience and leadership) values as a resource to help them feel seen, heard, and supported.



Our Why



49,699
OUTPATIENT VISITS

7,695
INPATIENT DAYS

The crisis in American girlhood

Stark findings on the pervasive sadness, suicidal thoughts and sexual violence endured by teen girls have jolted parents and the wider public

By [Donna St. George](#), [Katherine Reynolds Lewis](#) and [Lindsey Bever](#)
February 17, 2023 at 6:00 a.m. EST



Montanna Norman, 18, who went to high school in Washington, said some of her friends have contemplated or attempted suicide. (Craig Hudson for The Washington Post)

Video

<https://vimeo.com/903475070/8ca3e05362?share=copy>



UNM Hospital launched **The Go Girl Leadership Institute** (a year-round program) in December at Garfield Middle School - Harrison Middle School - Wilson Middle School.

GO GIRL

GENUINE INTELLIGENT RESILIENT LEADERS

LEADERSHIP INSTITUTE

SAVE THE DATE!



Friday, November 8th, 2024
UNM Student Union Building





MISSION MOMENT

JANUARY 26, 2024



Overview of Internship Programs

JANUARY 26, 2024

The Nene & Jamie Koch Project SEARCH Training Program at UNM Hospital



- Partnership between UNMH, UNM Center for Development & Disability, Albuquerque Public Schools, Best Buddies, NM Department of Vocational Rehab, and NM Department of Health
- Provides training and education experiences for individuals with intellectual and developmental disabilities
- Students experience three, 10-week rotations
- Eligibility:
 - 18 – 22 years old
 - Registered with APS
 - Have an IEP
 - Apply and interview for the program

FACTS

UNMH was first site to bring program to New Mexico in 2013

Over 50 students have graduated from the program at UNMH program to date



Day in the Life



Schedule: Monday – Friday, 7:30 am – 2:30 pm

7:30 - 9:00 am Employability Skills Class

- Lessons are based on an approved Project SEARCH Curriculum

9:00 -11:30 am Internship

- Interns rotate through three, 10-week internships throughout the school year in various departments at UNMH

11:30 -12:00 pm Lunch

- Students are encouraged to eat lunch with their department co-workers

12:00 -2:00 pm Internship

- Interns return to internship department for afternoon shift

2:30 pm Group Reflection

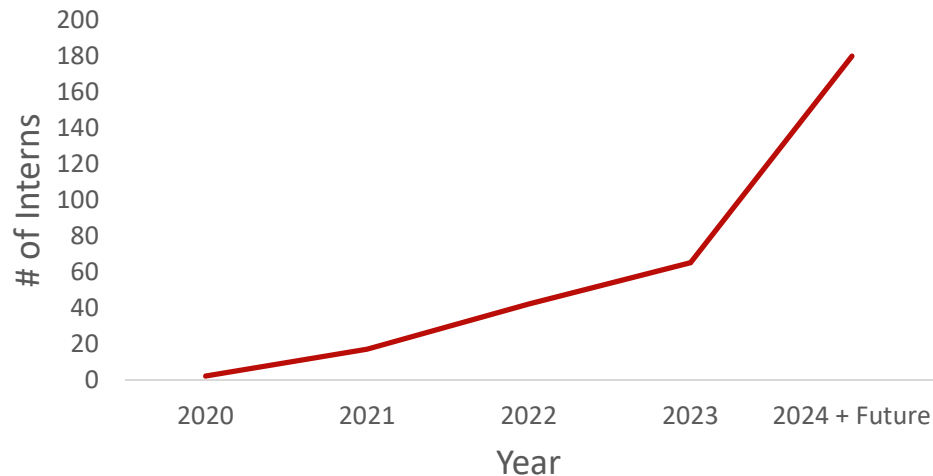
- Students return to class for a group reflection and sign out at 2:30 pm to return home independently

Future Focused Education NeXt and X3 NeXt Internship Programs



- Paid healthcare internships through partnership between UNMH and Future Focused Education
- School credit and a stipend eligible
- Semester-long internships
- Provides tangible pathways and meaningful, career-oriented work
- Increases the number of professionals providing patient care and establishes a pipeline of future healthcare workers

Growth of FFE Internships



Eligibility Criteria

Participating high school, CNM, or UNM

Underserved community

Meet unique site qualifications

Pass interview



Thank you!

SRMC BoA Bylaws - signed

**UNM SANDOVAL REGIONAL MEDICAL CENTER,
A CAMPUS OF THE UNIVERSITY OF NEW MEXICO HOSPITAL
BYLAWS OF, AND CHARTER FOR, THE BOARD OF ADVISORS**

PREAMBLE

UNM Sandoval Regional Medical Center, Inc. (“SRMC, Inc.”) was formed in 2009 as a New Mexico non-profit and University Research Park and Economic Development Act (“URPEDA”) corporation. SRMC, Inc. was formed to own and operate 72-bed licensed acute care hospital, which opened in 2012, known as UNM Sandoval Regional Medical Center (the “SRMC Hospital”). The Regents of the University of New Mexico (“University” or “Regents”) is the sole member of SRMC, Inc. Consistent with applicable New Mexico law, including the URPEDA, SRMC, Inc. had its own Board of Directors comprised of eleven (11) members, operated the SRMC Hospital under its own acute care hospital operator’s license, Medicare and Medicaid provider numbers, Trauma III certification, medical staff, and human resource structure. By virtue of its corporate structure, the SRMC Hospital was a separate clinical entity of the UNM Health System where areas such as information technology, revenue cycle, payer contracting, supply chain and other support areas were integrated across the health system.

In the spring of 2023, the SRMC, Inc. Board of Directors and the University determined that it was in the best interest of the SRMC Hospital and the University of New Mexico Hospital (“UNMH”) to enter into an Asset Purchase Agreement, under which UNMH would purchase all of the assets of SRMC, Inc. related to SRMC Hospital business in exchange for UNMH’s agreement to assume all of the liabilities of SRMC, Inc. Under the terms of the Asset Purchase Agreement, the SRMC Hospital would become a provider-based campus of UNMH, under UNMH’s acute care hospital operator’s license and Medicare and Medicaid provider numbers, with a single medical staff, clinical integration, financial integration, administrative/human resources structure.

UNMH determined that it is in the best interest of the SRMC Hospital, as a campus of UNMH, to convert effective at the time of the effectiveness of the transactions contemplated in the Asset Purchase Agreement the current membership of the SRMC, Inc. Board of Directors into a SRMC Board of Advisors (“SRMC BOA”) reporting to, and advising the UNMH Board of Trustees (“UNMH BOT”) as described more fully hereinbelow.

Regents’ Policy Manual Policy 3.4 provides for the delegation of certain powers and authority by the Regents to the UNMH BOT. The powers and authorities delegated to the UNMH BOT include, among other powers, (i) coordination with and oversight of any advisory/advocacy boards of the UNMH for other than research and education purposes, (ii) establishment of reporting mechanisms between those advisory/advocacy boards and the UNMH BOT, and (iii) review of the bylaws of those advisory/advocacy boards, recommendation for approvals, and submission of the bylaws of those advisory/advocacy boards to the Board Regents for review and approval in accordance with the Board of Regents' policy.

The SRMC Hospital Board of Advisors, duly appointed by the UNM Regents, hereby adopts these Bylaws of, and Charter for, the SRMC Board of Advisors, consistent with applicable Regents' policies, subject to approval by the UNMH BOT and the Board of Regents, and effective on the date of approval of these Bylaws by the Board of Regents.

ARTICLE ONE

NAME

The name of this body is the SRMC Hospital Board of Advisors (“SRMC BOA”).

ARTICLE TWO

PURPOSE AND AUTHORITY

Section 1. Authority. The SRMC BOA is authorized to govern its internal operating procedure in accordance with these Bylaws. The SRMC BOA will advise the UNMH BOT and UNMH management relative to the strategy and operations of the SRMC Hospital consistent with:

- a. Applicable state and federal laws and regulations;
- b. Applicable standards of TJC, CMS Conditions of Participation, the Liaison Committee for Medical Education (LCME) of the American Medical Association (AMA) and the American Association of Medical Colleges (AAMC);
- c. The Regents' delegation, as set forth in Exhibit A to the UNMH BOT Bylaws, as such delegation may be amended and/or restated from time to time;
- d. Applicable policies and other determinations of the UNMH BOT and the Regents, as they may be amended and supplemented from time to time;
- e. The UNMH Medical Staff Bylaws, Rules and Regulations; and
- f. Applicable policies of the HSC.

Section 2. Purpose. The purposes of the SRMC Hospital Board of Advisors are to:

- a. Articulate the uniqueness and value of the SRMC Hospital to UNMH BOT, the HSC, the University, the community and the state.
- b. Advise the UNMH leadership and the SRMC Hospital administrative staff regarding such priorities as strategic planning, financial management, service delivery, and quality of care, related to the SRMC Hospital as articulated in the SRMC Hospital, UNMH and HSC mission statements, to ensure that the philosophy of care espoused by the SRMC Hospital and the UNMH is achieved.
- c. Advocate in the best interests of patients and families served by the SRMC Hospital. Round (physically meet face-to-face) with patients, staff and provider stakeholders to ensure maintenance of optimal patient, staff and provider experience/engagement and safe, high-quality clinical delivery and working environments.
- d. Serve as a community liaison by hearing and sharing the community voice and also bringing the SRMC Hospital perspective to the community.
- e. Focus on the Academic and Research missions of the HSC to ensure learners have academic and research opportunities at the SRMC Hospital.

Section 3. Conflict of Interest. No member of the SRMC BOA will use their position on the SRMC BOA for the purpose of obtaining undue advantage or personal advantage for the SRMC BOA member or for any person or organization in or with which the SRMC BOA member is interested or associated. SRMC BOA members will exercise their best judgment for and on behalf of SRMC and UNMH, to the exclusion of any personal interest.

Section 4. Reports to UNMH BOT. The President will make reports to the UNMH BOT at least annually regarding matters of concern to the SRMC BOA within its scope of responsibility. In addition, the SRMC BOA will provide minutes of its meetings and any sub-committee meeting minutes to the UNMH BOT or applicable UNMH sub- committee. President will coordinate with the UNMH Sandoval County BOT member on a regular cadence or attend SRMC BOA meetings to stay up to date on current matters.

ARTICLE THREE

MEMBERSHIP, APPOINTMENTS and TERMS

Section 1. Appointments. The SRMC BOA is composed of up to eleven (11) members, at least six (6) of whom are Positional representatives:

1. The CEO of the UNM Health System
2. The Dean of the School of Medicine or an individual nominated by the Dean
3. The Senior Vice-President for Clinical Affairs of the UNM Health Sciences Center
4. The Chair of the SRMC Medical Staff Operations Council
5. A UNM Hospital Board of Trustee Nominee
6. A Sandoval County resident appointed by Sandoval County Commission
7. The remaining five (5) SRMC BOA members would be Sandoval County residents and/or business owners in Sandoval County but not employed by the University.

All members of the SRMC BOA are appointed, and may be removed, by the Regents with cause or as provided in Section 8 of this Article.

Section 2. The UNM Hospital Board of Trustee Nominee. The UNMH BOT will

nominate one individual to serve as a member to the SRMC Board of Advisors. The Regents will consider such nominee and if acceptable, the Regents will appoint such individuals to serve as a SRMC BOA member. In the event that the SRMC BOA finds a nominee unacceptable, or the position becomes vacant, the UNMH BOT shall nominate another individual for the Regent's consideration.

Section 3. Sandoval County Nominee. The Sandoval County Commission will nominate one individual to serve on the SRMC BOA. The Regents will consider such nominee and if acceptable, the Regents will appoint such individuals to serve as a SRMC BOA member. In the event that the SRMC BOA finds a nominee unacceptable, or the position becomes vacant, the Sandoval County Commission shall nominate another individual for the Regent's consideration.

The member serving in this role is to be considered as a nominee to the UNMH BOT for its Sandoval County seat, and will be the successor to such UNMH BOT seat when it becomes vacant at the end of said term. If the UNMH BOT Sandoval County seat becomes vacant prior to completion of the term or a vacancy ensues as described in Article 3, Section 5, a current SRMC BOA non-positional member, as defined in Article 3, Section 1, paragraph 7, the Sandoval County Commission will advance a current SRMC BOA non-positional member for consideration to the SRMC BOA to fill the vacancy. The SRMC BOA will advance that nominee to the UNMH BOT for nomination and final approval of the Regents.

Section 4. Terms. SRMC BOA members will be appointed for staggered terms of three years, and will be appointed in such a manner that the terms expire on December 30 of each year. SRMC BOA members have the option to be reappointed with the approval of the Regents, every three years with no term limits. Each member of the SRMC BOA will serve until his or her successor is duly appointed and qualified.

Section 5. Vacancies. A vacancy shall occur upon the death or incapacity of a SRMC BOA member, or their resignation or removal. Each member shall continue as a member only for so long as such individual occupies the position qualifying them for said appointment or until

their earlier death or resignation.

Vacancies on the SRMC BOA will be filled upon nomination from the SRMC BOA to the UNMH BOT, and approval of the Regents. A person appointed to fill a vacancy on the SRMC BOA will serve for the remainder of the term of the SRMC BOA member whose position has become vacant and until his or her successor is duly appointed and qualified.

Section 6. Ex-Officio Members. The SRMC's President, Chief Operating Officer, Chief Medical Officer, Chief Nursing Officer, Chief Human Resources Officer, and Chief Financial Officer will serve as ex-officio members of the SRMC BOA, Sandoval County BOT member without vote.

Section 7. Meetings. The SRMC BOA will meet monthly at the time and place established by the SRMC BOA for regular meetings. Special meetings may be called by the Chairperson of the SRMC BOA or at the request of a majority of the SRMC BOA members then in office, upon written notice of the time, date, place and purpose of the meeting, delivered to the SRMC BOA members at least three business days in advance of the meeting. Meetings will be publicized, conducted, and documented by minutes in compliance with the New Mexico Open Meetings Act, Sections 10-15-1 *et seq.* NMSA (the "Open Meetings Act"), and consistent with an annual resolution adopted by the SRMC BOA pursuant to the Open Meetings Act.

Section 8. Attendance and Removal. SRMC BOA members are expected to attend regularly all meetings of the SRMC BOA and of their respective assigned committees. If SRMC BOA member has three consecutive unexcused absences, the SRMC BOA will recommend in writing the removal of that SRMC BOA member to the Regents, and will so notify the SRMC BOA member.

Section 9. Quorum and Voting. A majority of the members of the SRMC BOA then in office will constitute a quorum at SRMC BOA meetings. A quorum once attained continues until adjournment despite voluntary withdrawal of enough SRMC BOA members to leave less than a quorum. The SRMC BOA members may act only as a SRMC BOA with each member having one vote. The act of a majority of the SRMC BOA members present at a meeting at which a

quorum is present will be the act of the SRMC BOA.

Section 10. Orientation. All new SRMC BOA members will receive an initial orientation to SRMC and UNMH, and will be provided additional educational programs on the operation of SRMC by its President and other SRMC leaders or staff, as indicated.

Section 11. Performance. The SRMC BOA will periodically (and at least annually) evaluate its performance and provide a report on its evaluation to the UNMH BOT, who will, in turn, report the same to the Regents.

ARTICLE FOUR OFFICERS

Section 1. Number, Tenure, Qualification, Election. The Officers of the SRMC BOA will be a Chairperson, a Vice Chairperson, and a Secretary, who will be elected annually by the BOA at the regular meeting in January of each year, to begin their term of office upon election and to serve until their successors are elected and qualified. Vacancies will be filled by the SRMC BOA. Officers may serve no more than three (3) terms in succession.

The Vice Chair will advance to the Chair position after the Chair has completed their term. The Secretary will advance to the Vice-Chair. The Past Chair will move to Immediate Past Chair and has the option to remain on the SRMC BOA.

Section 2. Chairperson. The Chairperson will preside at all meetings of the SRMC BOA. With the approval of the SRMC BOA by a majority vote of a quorum of those members present at a meeting, the Chairperson will have the power to appoint committees and committee chairpersons of the SRMC BOA as necessary and appropriate. The Chairperson will represent the SRMC BOA in its relations with officials of SRMC and the HSC, the UNMH BOT, and with governmental and civic organizations and agencies.

Section 3. Vice Chairperson. The Vice Chairperson will serve in the absence of the Chairperson and perform other duties as assigned by the Chairperson.

Section 4. Secretary. The Secretary will supervise the recording of minutes and perform other duties as assigned by the Chairperson.

ARTICLE FIVE

COMMITTEES

Section 1. Regular Committees. The SRMC BOA Sub-Committees will consist of: Finance and Strategic Planning, Patient Safety and Quality, Audit and Compliance, Patient and Family Advisory, Diversity Equity Inclusion and Wellbeing, and Academic Engagement. BOA members will be assigned specific committees annually, and can rotate to different committees on an annual basis as approved by the SRMC BOA. See Appendix A - Sub-Committees and Purpose.

Section 2. Ad Hoc Committees. With the approval of the SRMC BOA by a majority vote of a quorum of those members present at a meeting, the Chairperson will have the power to appoint members and chairpersons of ad hoc committees of the SRMC BOA as necessary and appropriate, at any time for special time limited purposes, including, but not limited to, committees to evaluate the performance of the SRMC BOA and to evaluate and resolve conflict of interest issues.

ARTICLE SIX

VIDEO AND TELEPHONIC PARTICIPATION AT MEETINGS

Members of the SRMC BOA or any committee designated by the SRMC BOA may participate in a meeting of the SRMC BOA or committee by means of video or a conference phone or similar communications equipment by means of which all persons

participating in the meeting can hear each other at the same time, and participation by such means will constitute presence in person at the meeting.

ARTICLE SEVEN

ADOPTION, AMENDMENTS and REVIEW

Section 1. Adoption. These Bylaws will become effective upon approval of a majority of the members then in office of the SRMC BOA, the UNMH BOT, and the Regents.

Section 2. Amendments. These Bylaws may be altered, amended, or repealed or new Bylaws may be adopted by an affirmative vote of a majority of the members of the SRMC BOA then in office, provided that notice of such alteration, amendment or repeal is included in the notice of such meeting. Any proposed repeal, amendment or alteration will not become effective until approval by the UNMH BOT and the Regents.

Section 3. Review. These Bylaws will be reviewed by the SRMC BOA at least three years from the date of enactment or revision.

OFFICERS' CERTIFICATE

The undersigned Officers of the SRMC BOA certify that these Bylaws of the SRMC BOA were adopted by the affirmative vote of a majority of the SRMC BOA at a meeting held on December 21, 2023, at which a quorum was present, and were approved by affirmative vote of a majority of the UNMH BOT at a meeting held on _____, 2023, at which a quorum was present, and by affirmative vote of a majority of the Regents at a meeting held on _____, 2023, at which a quorum was present.

By:



Doug Ziedonis
CHAIRPERSON

APPENDIX A

SRMC BOA TERMS

	Director	P/NP	Term	Eligibility	Notes
1	Douglas Ziedonis, MD	P	01/2024-12/2025	Health System CEO	Chair
2	Michael Richards, MD	P	01/2024-12/2025	Senior Vice President for Clinical Affairs	Co-Chair
3	Patricia Finn	P	01/2024-12/2025	SOM Dean or Nominee	
4	Erik Lujan	P	01/2024-12/2026	UNMH Board of Trustees Nominee	
5	Kim Hedrick	P	01/2024-12/2026	Sandoval Co. Commission Nominee	Position Advances as nominee to UNMH BOT
6	Pending	P	01/2024-12/2026	SRMC Medical Staff Operations Committee	
7	Joanna Boothe	NP	01/2024-12/2027	Business Owner in Sandoval County	
8	Charlotte Garcia	NP	01/2024-12/2027	Resident and Business Owner in Sandoval County	
9	Dave Panana	NP	01/2024-12/2027	Resident of Sandoval County	
10	Hon. Louis P. McDonald	NP	01/2024-12/2027	Resident of Sandoval County	
11	Donnie Leonard	NP	01/2024-12/2027	Resident of Sandoval County	

**Positional ("P") and Non-Positional ("NP")*






SRMC BoA Bylaws

Final Audit Report

2024-01-08

Created:	2024-01-05
By:	Geraldine Vallejos (gavallejos@srmc.unm.edu)
Status:	Signed
Transaction ID:	CBJCHBCAABAAaO0k3Blxm2v5nNrh13q1QyQX-nEtfvoW

"SRMC BoA Bylaws" History

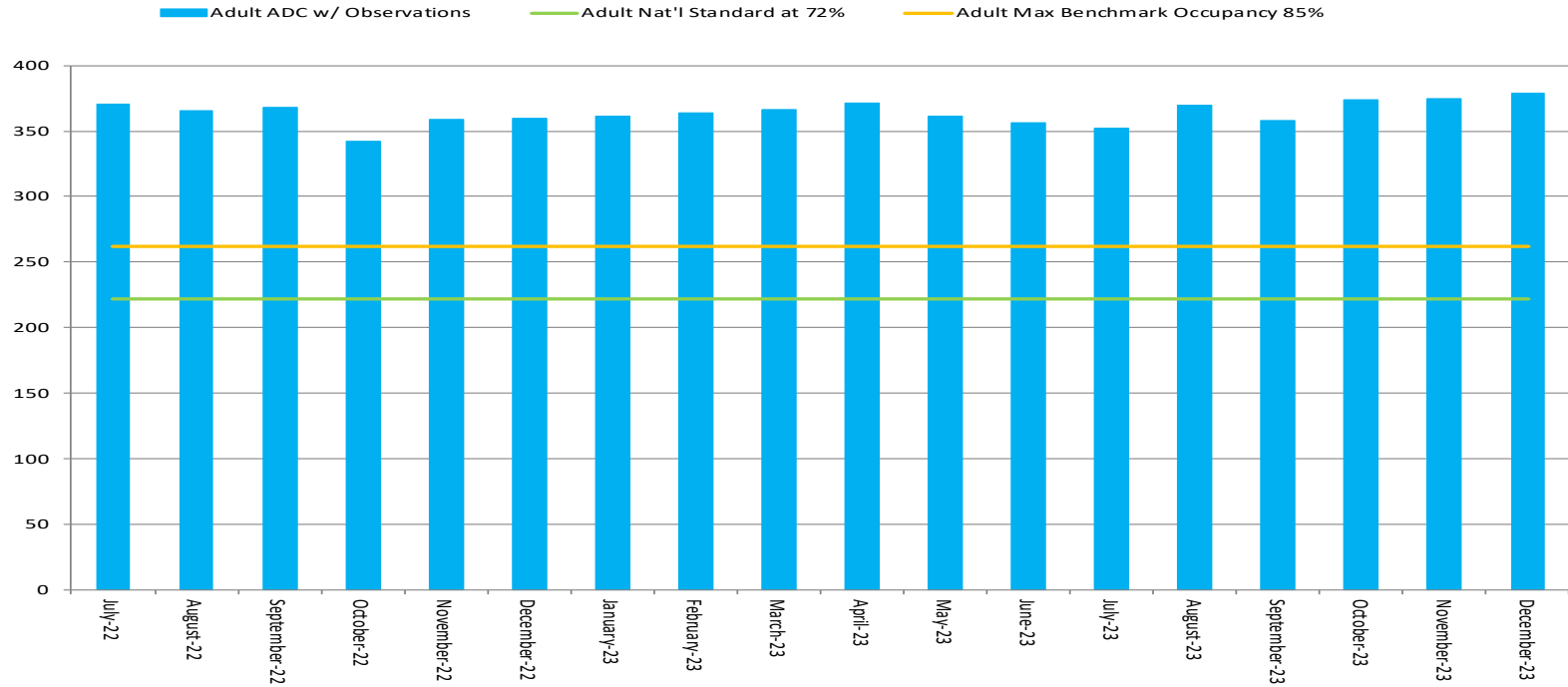
-  Document created by Geraldine Vallejos (gavallejos@srmc.unm.edu)
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-  Document emailed to Douglas Ziedonis (dziedonis@salud.unm.edu) for signature
2024-01-05 - 7:00:47 PM GMT
-  Email viewed by Douglas Ziedonis (dziedonis@salud.unm.edu)
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E-signature obtained using URL retrieved through the Adobe Acrobat Sign API
Signature Date: 2024-01-08 - 6:05:55 PM GMT - Time Source: server- IP address: 206.192.168.22
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BoT Finance update Dec 2023

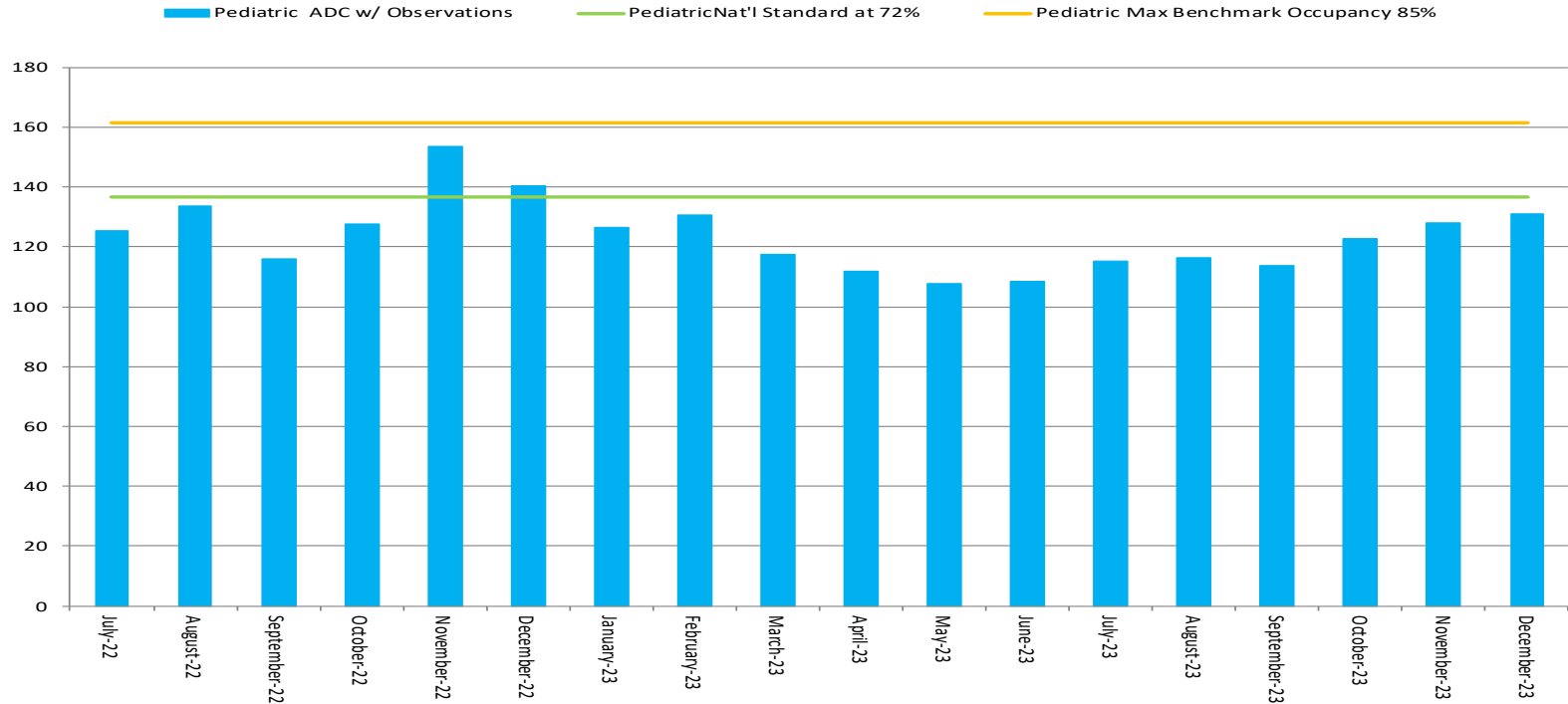
UNM Hospital

Financial Update
Through December 2023

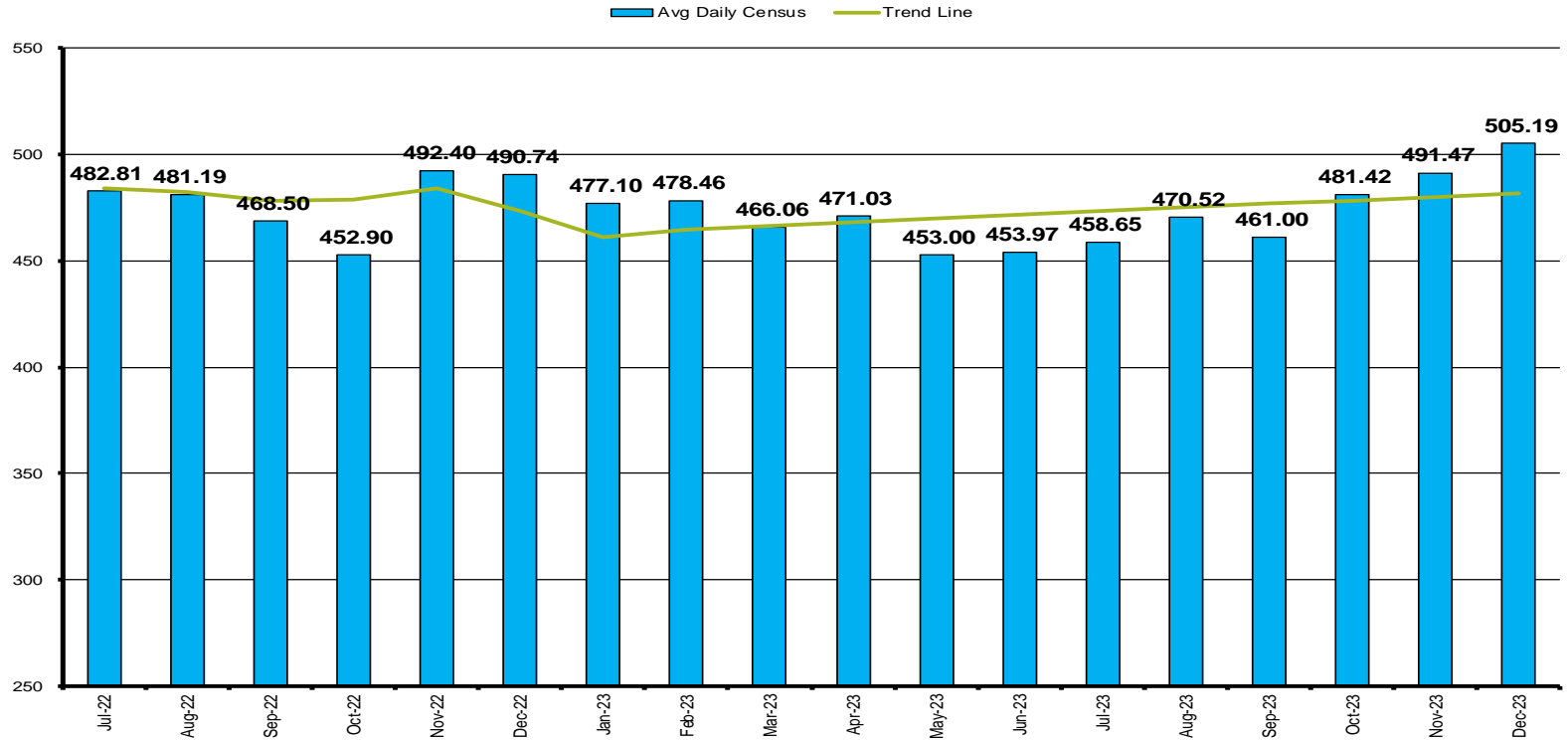
UNM Hospital Adult Capacity Through December 2023



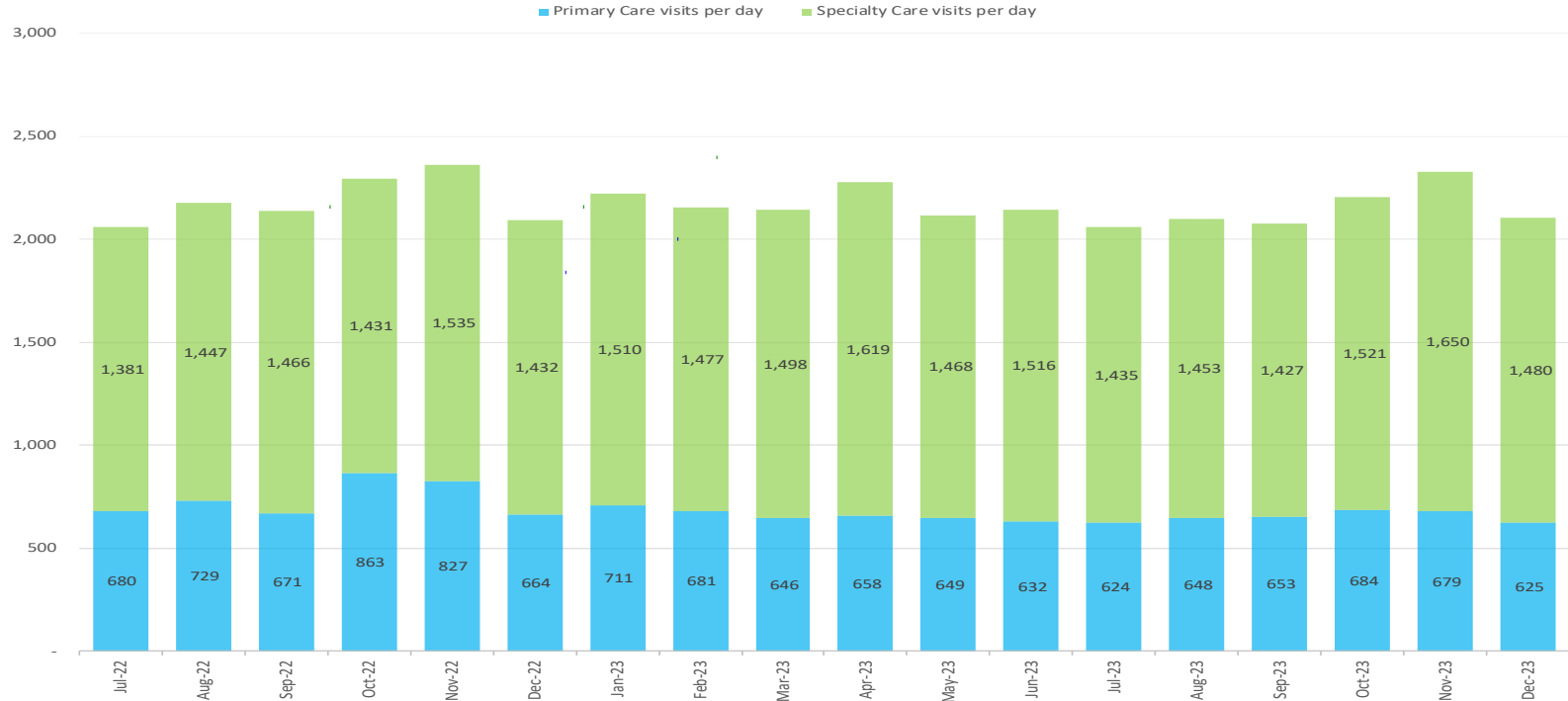
UNM Hospital Pediatric Capacity Through December 2023



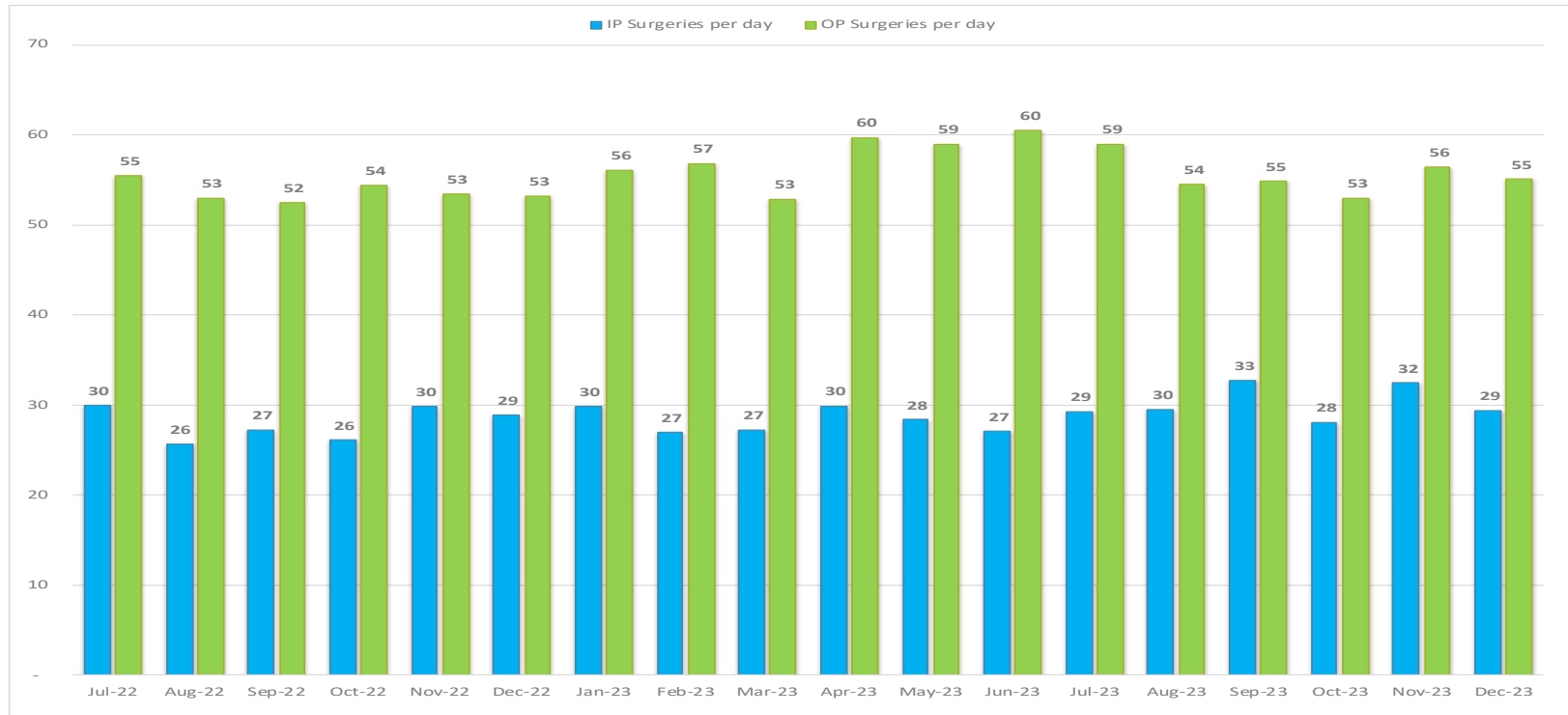
UNM Hospital Average Daily Census Through December 2023



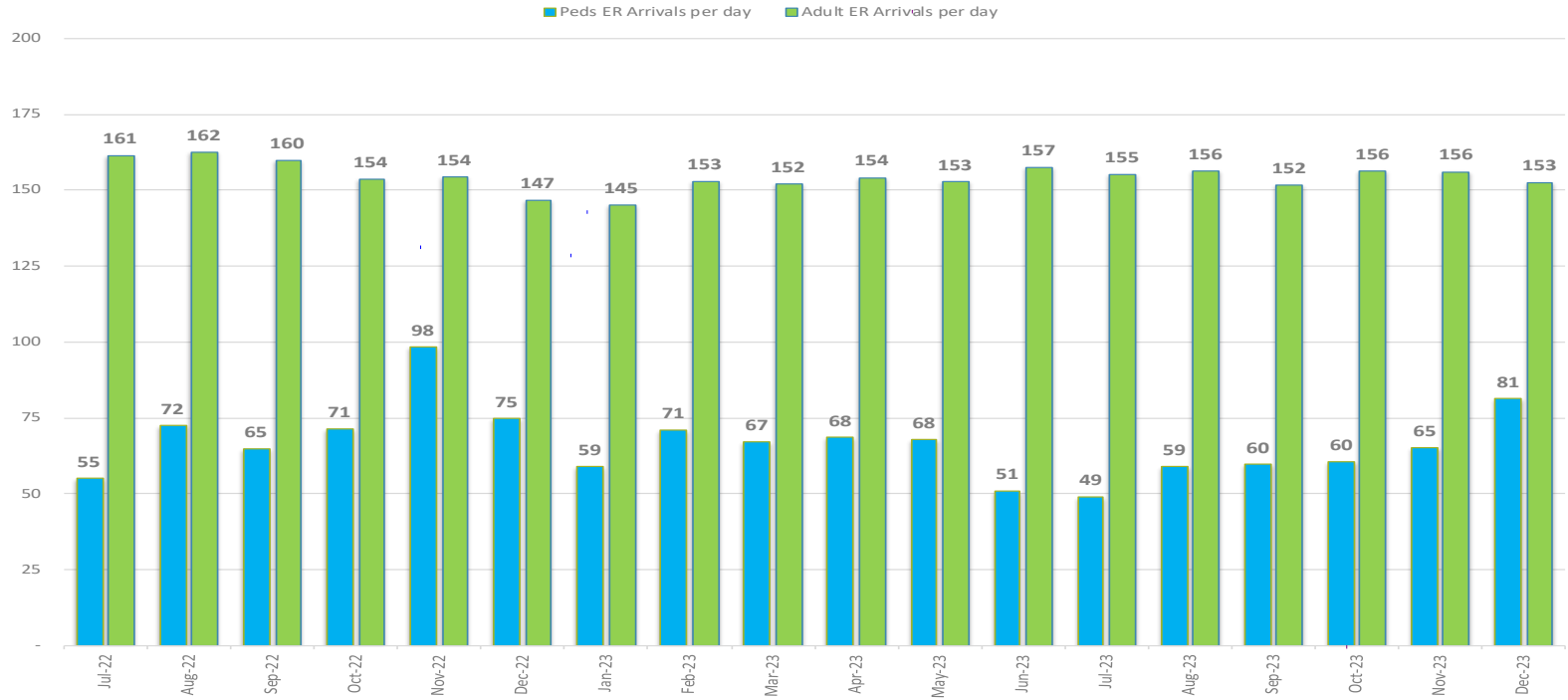
UNM Hospital Clinic Visits per Business Day Through December 2023



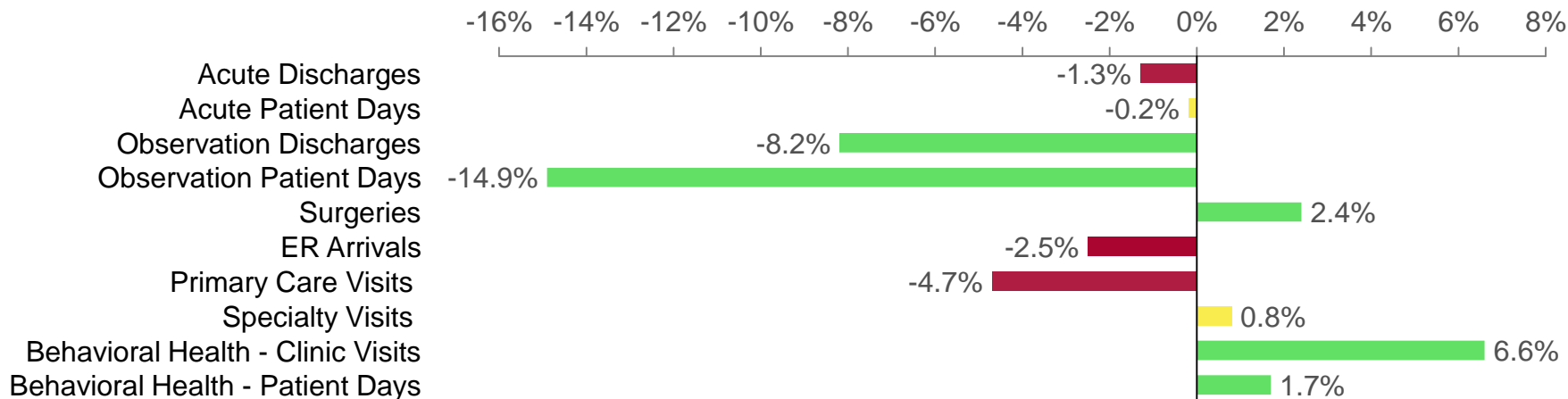
UNM Hospital Inpatient & Outpatient Surgical Cases per Business Day Through December 2023



UNM Hospital ER Arrivals per Calendar Day Through December 2023

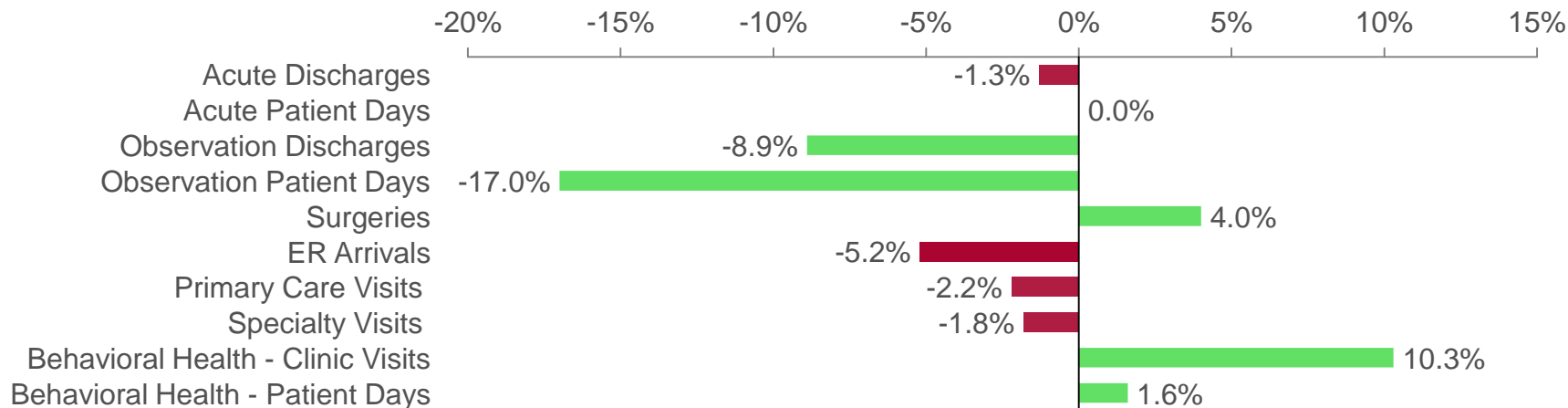


UNM Hospital YTD Stats Variance to Budget Through December 2023



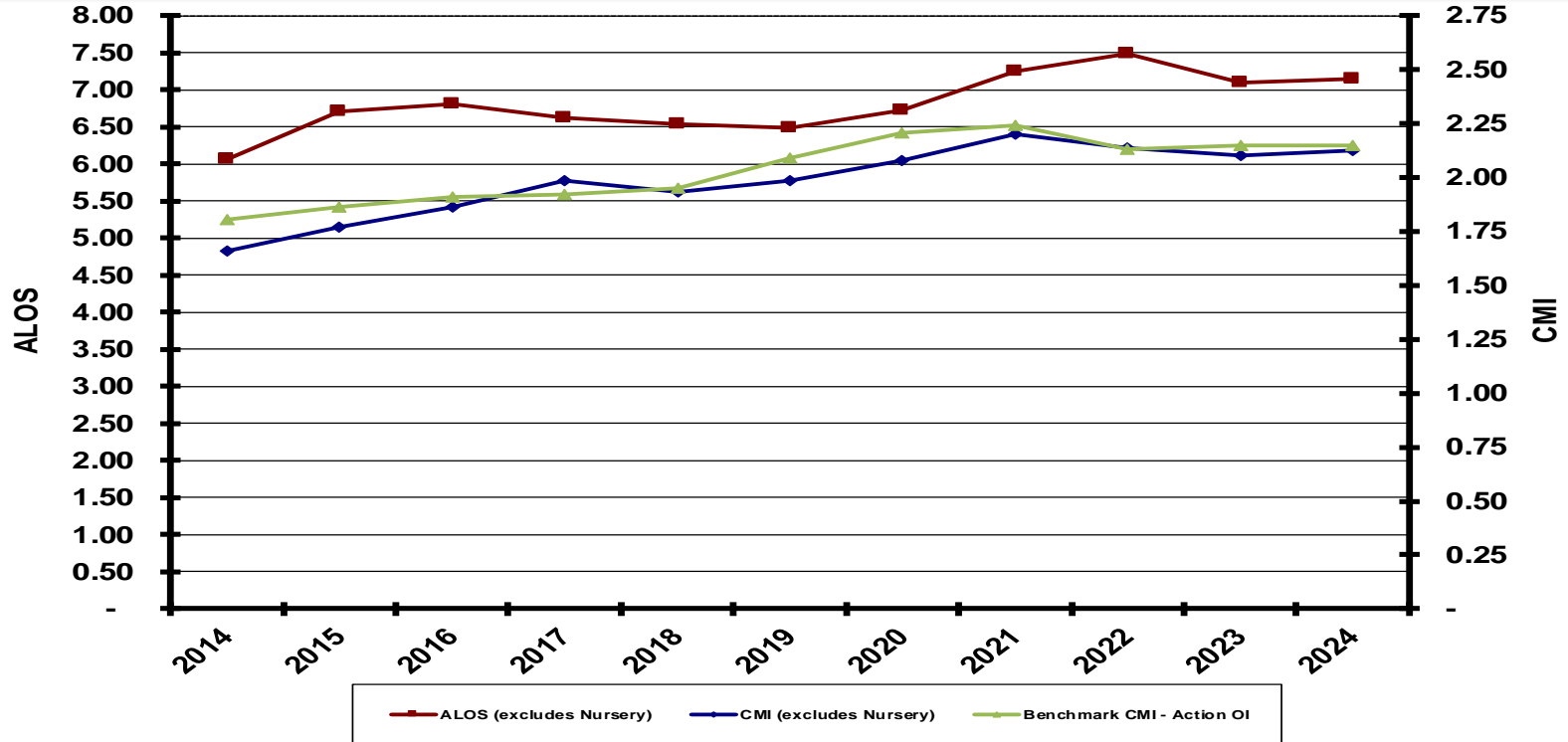
	MTD Actual	MTD Budget	MTD Variance	MTD % Variance	YTD Actual	YTD Budget	YTD Variance	YTD % Variance
Acute Discharges	2,270	2,099	171	8.2%	12,301	12,457	(156)	-1.3%
Acute Patient Days	15,661	14,843	818	5.5%	87,963	88,099	(136)	-0.2%
Observation Discharges	678	775	(97)	-12.5%	4,266	4,647	(381)	-8.2%
Observation Patient Days	756	1,068	(311)	-29.2%	5,393	6,336	(943)	-14.9%
Surgeries	1,605	1,573	32	2.0%	10,511	10,268	243	2.4%
ER Arrivals	7,249	6,904	345	5.0%	39,941	40,978	(1,037)	-2.5%
Primary Care Visits	11,875	13,011	(1,136)	-8.7%	80,933	84,916	(3,983)	-4.7%
Specialty Visits	28,112	28,150	(38)	-0.1%	185,224	183,713	1,511	0.8%
Behavioral Health - Clinic Visits	21,877	17,682	4,195	23.7%	123,568	115,876	7,692	6.6%
Behavioral Health - Patient Days	1,775	1,662	113	6.8%	10,332	10,155	177	1.7%

UNM Hospital YTD Stats Variance to Prior YTD Through December 2023

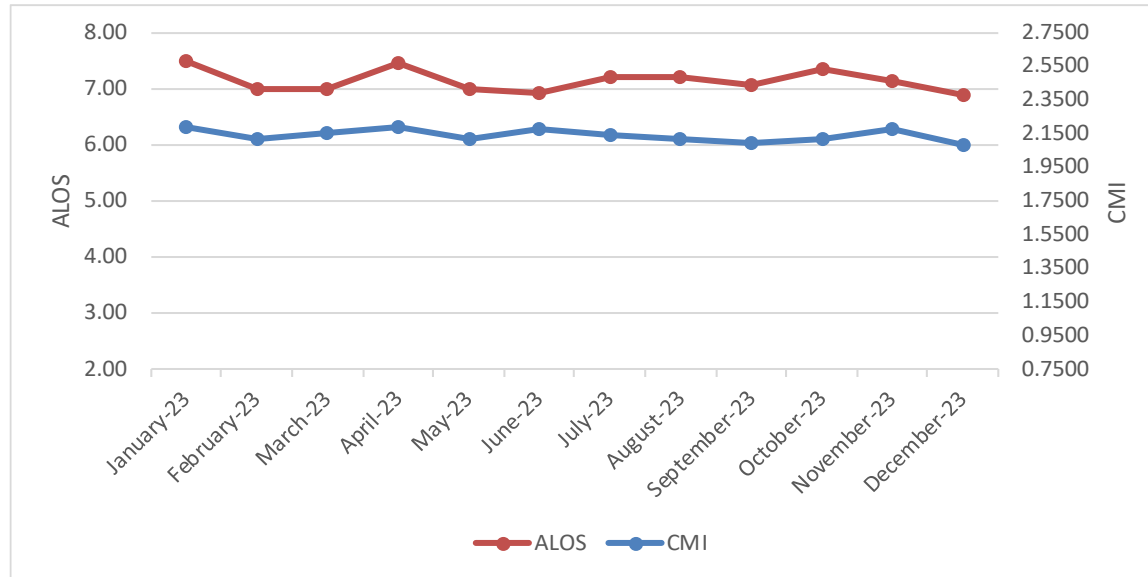


	MTD Actual	Prior MTD	MTD Variance	MTD % Variance	YTD Actual	Prior YTD	YTD Variance	YTD % Variance
Acute Discharges	2,270	2,123	147	6.9%	12,301	12,458	(157)	-1.3%
Acute Patient Days	15,661	15,213	448	2.9%	87,963	87,962	1	0.0%
Observation Discharges	678	751	(73)	-9.7%	4,266	4,684	(418)	-8.9%
Observation Patient Days	756	950	(194)	-20.4%	5,393	6,498	(1,105)	-17.0%
Surgeries	1,605	1,560	45	2.9%	10,511	10,104	407	4.0%
ER Arrivals	7,249	6,866	383	5.6%	39,941	42,139	(2,198)	-5.2%
Primary Care Visits	11,875	11,890	(15)	-0.1%	80,933	82,750	(1,817)	-2.2%
Specialty Visits	28,112	27,927	185	0.7%	185,224	188,597	(3,373)	-1.8%
Behavioral Health - Clinic Visits	21,877	17,062	4,815	28.2%	123,568	112,039	11,529	10.3%
Behavioral Health - Patient Days	1,775	1,597	178	11.1%	10,332	10,173	159	1.6%

UNM Hospital CMI and ALOS Through December 2023



UNM Hospital CMI and ALOS Monthly Trend Through December 2023



UNM Hospital Financial Results Through December 2023

<i>In Thousands</i>	FY23 Avg	10/31/2023	11/30/2023	12/31/2023	YTD Actual	YTD Bud	Prior YTD	Actual to Budget	Actual to PYTD
Operating Revenues									
Total Core Patient Revenue	86,065	91,660	88,739	86,664	522,231	522,070	506,424	161	15,807
Total Non Core Patient Revenue	22,834	17,289	30,151	18,072	120,011	119,704	125,437	307	(5,426)
Total Contract Retail Pharmacy	2,469	2,033	1,700	1,688	12,671	20,407	13,515	(7,737)	(845)
Total Other Operating Revenue	940	2,858	2,080	2,639	14,635	5,298	5,314	9,337	9,321
Total Operating Revenues	112,308	113,840	122,670	109,064	669,547	667,478	650,691	2,069	18,857
Operating Expenses									
Total Employee Comp & Benefits	61,991	62,452	61,122	71,503	375,351	346,477	383,626	28,874	(8,276)
Total Medical Services	21,662	22,171	21,601	22,947	137,760	139,418	123,057	16,587	14,703
Total Medical Supplies	20,064	20,863	20,867	21,133	129,705	116,432	114,382	13,273	15,323
Total Depreciation	2,911	2,859	2,828	2,782	17,037	17,984	16,537	(947)	500
Total Equipment	4,573	5,598	5,250	4,799	28,639	27,483	26,993	1,155	1,646
Total Contract Retail Pharmacy Expenses	1,731	1,820	1,637	587	9,146	9,860	9,080	(714)	65
Total Purchased Services	5,717	7,099	7,017	7,835	43,466	37,817	34,927	5,649	8,539
Total Occupancy	1,960	1,761	2,551	2,164	13,333	11,791	9,870	1,542	3,463
Total Gross Receipts Tax	2,200	2,254	2,478	2,159	13,248	13,111	12,532	137	717
Total Other	2,768	3,058	2,341	3,057	16,889	16,965	16,222	(77)	667
Total Operating Expenses	125,576	129,935	127,693	138,966	784,573	737,338	747,226	47,235	37,347
Total OPERATING (LOSS) GAIN	(13,268)	(16,096)	(5,023)	(29,903)	(115,026)	(69,860)	(96,536)	(45,166)	(18,490)
Non Operating Revenue and Expense									
Total Bernalillo County Mill L	10,054	10,054	10,054	11,554	61,825	61,180	58,563	645	3,261
Total Appropriations	1,394	1,766	1,742	1,905	10,795	10,115	8,168	680	2,627
FEMA Funding	542	-	-	48,440	48,440	-	6,348	48,440	42,091
Total Nonoperating Rev/Exp (net)	317	327	1,647	253	3,266	1,052	3	2,214	3,263
Total Net Nonoperating Revenue	12,307	12,147	13,443	62,152	124,326	72,348	73,083	51,978	51,243
Total Net Assets for Operations	(961)	(3,949)	8,420	32,249	9,300	2,488	(23,453)	6,812	32,753
Op Exp less 340B	123,845	128,115	126,056	138,380	775,428	727,479	738,146	47,949	37,282

UNM Hospital Executive Summary Financials Through December 2023

UNM Hospitals	Action OI Benchmark	Dec-23	YTD	YTD Budget	% Budget YTD	Prior YTD	% Growth
ALOS***		6.90	7.15	7.07	-1.11%	7.06	-1.28%
Case Mix Index		2.09	2.13	2.10	1.12%	2.05	3.69%
CMI Adjusted Patient Days *	68,183	67,467	409,807	398,352	2.88%	385,863	6.21%
Net Core Patient Revenues (\$ in thousands)		\$ 86,664	\$ 522,231	\$ 522,070	0.03%	\$ 506,424	3.12%
Total Operating Expenses** (\$ in thousands)		\$ 138,380	\$ 775,428	\$ 727,479	-6.59%	\$ 738,146	-5.05%
Net Operating Income (\$ in thousands)		\$ (29,903)	\$ (115,026)	\$ (69,860)	-64.65%	\$ (96,536)	-19.15%
Net Income (\$ in thousands)		\$ 32,249	\$ 9,300	\$ 2,488		\$ (23,453)	
Net Core Revenue/CMI Adj Patient Day		\$ 1,285	\$ 1,274	\$ 1,311	-2.77%	\$ 1,312	-2.90%
Cost**/CMI Adj Patient Day	\$ 2,015	\$ 2,051	\$ 1,892	\$ 1,826	-3.61%	\$ 1,913	1.09%
FTEs		7,124	7,077	7,437	4.84%	6,922	-2.25%

* CMI Adjusted Patient Days (Adjusted Patient Days X CMI) is to account for the outpatient activities in the hospital and the relative acuity of the patients. CMI is a relative value assigned to a diagnosis-related group. Adjusted patient days (Patient Days X (Gross Patient Revenue/Gross Inpatient Revenue)) is to account for outpatient and other non-inpatient activities in the Hospital. Action OI benchmark is a quarterly report and for July - September 2023 the 50th percentile is 204,550. The metric above divided by three months for comparative purposes.

** Operating expenses exclude Contract Retail Pharmacy Expense

Capital Project Approval Childrens Psychiatric Center- Admin HVAC Upgrade



CAPITAL PROJECT APPROVAL

PROJECT NAME: Children's Psychiatric Center (CPC) Administration Mechanical Replacement (1001 Yale Blvd NE)

DATE: January 2024

RECOMMENDED ACTION:

As required by Section 7.12 of Board of Regents Policy Manual, the New Mexico Higher Education Department and the New Mexico State Board of Finance, capital project approval is requested for the **CPC Administration Mechanical Replacement**. For the project described below, UNM Hospitals requests the following actions, with action requested only upon requisite sequential approval and recommendation by any and all committees and bodies:

- Board of Trustee Finance Committee approval of and recommendation of approval to the UNMH Board of Trustees.
- UNMH Board of Trustees approval of and recommendation of approval to the UNM Board of Regents HSC Committee.
- UNM Board of Regents HSC Committee approval and recommendation of approval to the UNM Board of Regents.
- UNM Board of Regents approval

PROJECT DESCRIPTION:

Design and construction of an elevated Cold Water/Hot Water (CW/HW) 4-pipe system that will be roof mounted and will terminate in the Education and Administration. The CW/HW supplies the tempered water to distributed heating and cooling to the two facilities. The project will also include the replacement of mechanical units within the Administration building and is required to be relocated and upgraded due to the new CPC inpatient building.

This is a two (2) phase project:

- Phase 1 will include rooftop piping replacement (early work)
- Phase 2 will replace the building system terminal units

Completion of Phase 1 to align with construction start of new CPC Inpatient Building site preparation.

RATIONALE:

Chilled/hot water line and mechanical unit replacement is required to provide more effective heating and cooling for patients and staff as the systems are antiquated, required to be relocated, and schedule alignment is needed to prevent delays to the CPC Inpatient building project.

PURCHASING PROCESS:

Design and construction services will be procured through existing UNMH design professional contracts and UNMH Job Order Contracting (JOC) agreements.

FUNDING:

Total design and construction budget is not to exceed \$1,700,000 from the UNM Hospital Capital Improvement Fund.

Capital Project Approval UH Main-Chiller Replacement Phase 3



CAPITAL PROJECT APPROVAL

PROJECT NAME: UH Main Chiller Plant – Chiller Replacement – Phase 3

DATE: January 2024

RECOMMENDED ACTION:

As required by Section 7.12 of Board of Regents Policy Manual, the New Mexico Higher Education Department and the New Mexico State Board of Finance, capital project approval is requested for the **Chiller Plant Replacement- Phase 3**. For the project described below, UNM Hospital requests the following actions, with action requested only upon requisite sequential approval and recommendation by any and all committees and bodies:

- Board of Trustee Finance Committee approval of and recommendation of approval to the UNMH Board of Trustees.
- UNMH Board of Trustees approval of and recommendation of approval to the UNM Board of Regents HSC Committee.
- UNM Board of Regents HSC Committee approval and recommendation of approval to the UNM Board of Regents.
- UNM Board of Regents approval

PROJECT DESCRIPTION:

UNM Hospital is requesting construction funding for the replacement, upgrade, and refurbishment of UNM Hospital's chiller plant. This phase of the project consists of the replacement of the final chiller. The project will include replacement of the chiller pumps, motor controllers/drives, piping, and valves, which were ordered as part of Phase 2. This is the final phase of this project which will complete the modernization of the main chilled water plant for the hospital. Total Project Award for all phases including this request is \$5,537,535.

RATIONALE:

The existing chiller plant is largely original to the construction of the hospital and serve as the main cooling source for the Main Hospital and Ambulatory Care Center (ACC). The system has reached end of life and is due for refurbishment. Phase 1 of this project was completed in June 2023. Phase 2 of this project will be completed in February 2024. Phase 3 is anticipated to start July 2024 and the project will continue the process of upgrading the pumping equipment, the pumping controls, the main controls system, and the replacement of the final 800-ton chiller. The cooling generated from this plant is critical to the operation of the hospital and serves as the primary infrastructure for conditioning buildings and providing necessary system cooling to our imaging machines.

PURCHASING PROCESS:

Construction services will be procured through a State Pricing Agreement.

FUNDING:

Total project budget for final phase is not to exceed at \$1,000,000 from the UNM Hospital Capital Improvement Funds.

Capital Project Approval UH Main-Oncology CAR-T Room Upgrade



CAPITAL PROJECT APPROVAL

PROJECT NAME: UH Main - Oncology - CAR-T Room Upgrade

DATE: January 2024

RECOMMENDED ACTION:

As required by Section 7.12 of Board of Regents Policy Manual, the New Mexico Higher Education Department and the New Mexico State Board of Finance, capital project approval is requested for the **Oncology- CAR-T upgrade**. For the project described below, UNM Hospitals requests the following actions, with action requested only upon requisite sequential approval and recommendation by any and all committees and bodies:

- Board of Trustee Finance Committee approval of and recommendation of approval to the UNMH Board of Trustees.
- UNMH Board of Trustees approval of and recommendation of approval to the UNM Board of Regents HSC Committee.
- UNM Board of Regents HSC Committee approval and recommendation of approval to the UNM Board of Regents.
- UNM Board of Regents approval

PROJECT DESCRIPTION:

The Oncology Department needs a Protective Environment (PE) room to observe patients after they receive CAR-T therapy. CAR-T is cell therapy that modifies the body's T-cell in a laboratory and allows T-cells to bind to cancer cells and attack them. An existing standard patient room with bathroom and shower will be converted to a PE room. The PE room will require an HVAC upgrade to provide positive air pressure, an ante room, and advanced controls to maintain these pressures. The patient suite will receive upgrades such as a monolithic floor, monolithic ceiling, new paint, and headwall upgrades to meet current codes. The existing patient bathroom and shower will be reconfigured to provide ADA compliance.

RATIONALE:

The Oncology Department is adding a new immunotherapy capability called CAR-T therapy. This treatment requires a specialized Protective Environment (PE) room to allow for the safe hospital stay for patients with seriously compromised immune systems. This room will allow for New Mexicans to receive treatment within the state. Currently, Denver, CO is the closest city for patients to receive this treatment.

PURCHASING PROCESS:

Construction services will be procured through UNMH's Job Order Contract (JOC) agreement.

FUNDING:

Total project budget is not to exceed \$450,000 from the UNM Hospital Capital Improvement Fund.

Capital Project Approval Main-SPEC-CT Replacement



CAPITAL PROJECT APPROVAL

PROJECT NAME: UH Main – SPEC-CT Replacement

DATE: January 2024

RECOMMENDED ACTION:

As required by Section 7.12 of Board of Regents Policy Manual, the New Mexico Higher Education Department and the New Mexico State Board of Finance, capital project approval is requested for the **SPEC-CT Replacement**. For the project described below, UNM Hospital requests the following actions, with action requested only upon requisite sequential approval and recommendation by any and all committees and bodies:

- Board of Trustee Finance Committee approval of and recommendation of approval to the UNMH Board of Trustees.
- UNMH Board of Trustees approval of and recommendation of approval to the UNM Board of Regents HSC Committee.
- UNM Board of Regents HSC Committee approval and recommendation of approval to the UNM Board of Regents.
- UNM Board of Regents approval

PROJECT DESCRIPTION:

Replacement of the existing UH Main Single-Photon Emission Computed Tomography (SPEC-CT) Scanner which is beyond its life expectancy. The project will include replacement of the SPEC-CT machine, new finishes and casework within the procedure room, a new Uninterrupted Power Supply (UPS) system, as well as necessary building modifications to facilitate installation of the new SPEC-CT Scanner and ancillary equipment. Equipment will be procured through Radiology's equipment budget and is not included in this request.

RATIONALE:

The existing UH Main SPEC-CT was installed in 2001 and is nearly 23 years old. It is significantly beyond its life expectancy and needs to be replaced as servicing and available parts are challenging to procure.

PURCHASING PROCESS:

The construction project will utilize UNMH's Job Order Contract (JOC) agreements.

FUNDING:

Total project budget is not to exceed \$500,000 from the UNM Hospital Capital Improvement Fund.

TriWest Investment Jan 2024

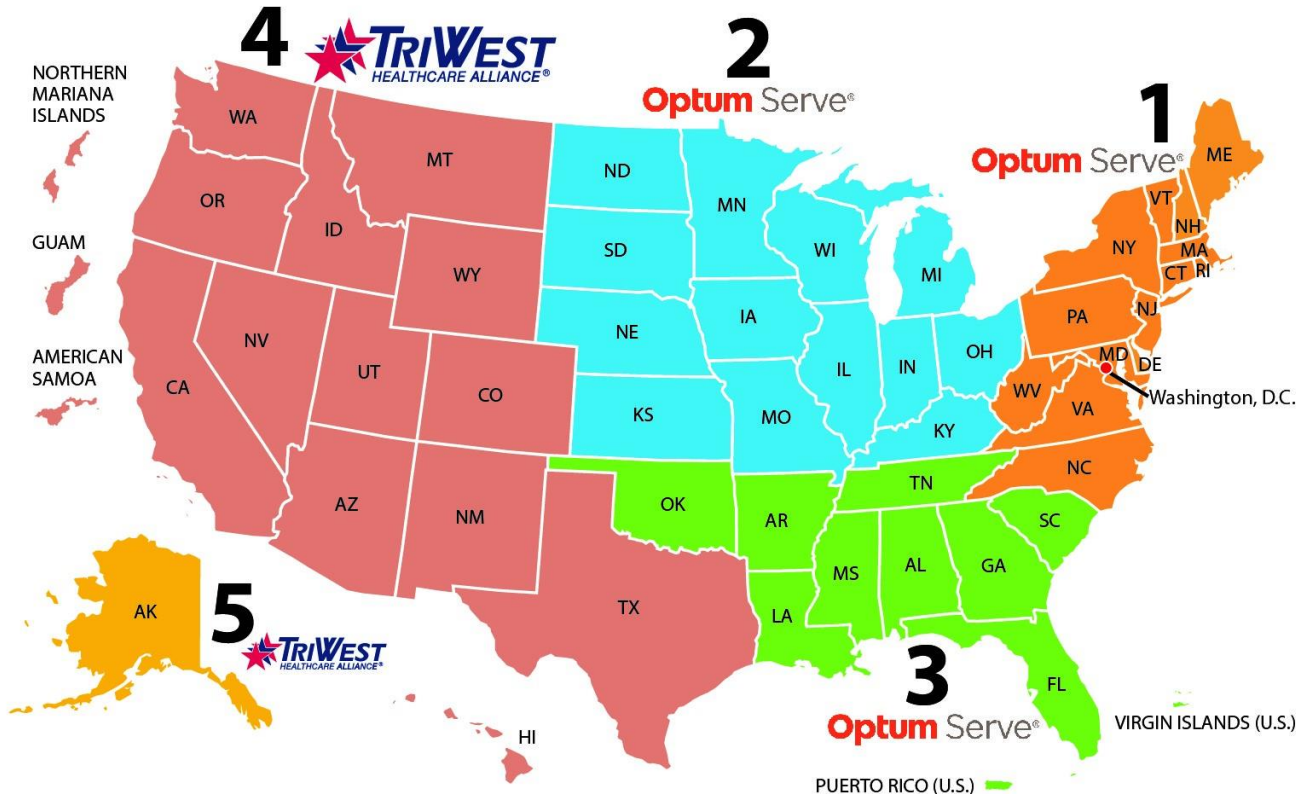
UNM Hospital

TriWest Investment
January 2024

TriWest Healthcare Alliance (TriWest) History

- Founded in 1996
- Administered the Department of Defense (DoD) TRICARE program for the Western Region for 17 years– healthcare benefits for military retirees and dependents of active-duty personnel
- In 2009, successfully bid to continue TRICARE; lost contract to United Healthcare after protest and re-bid
- In 2013, TriWest was selected to provide community care support to the Department of Veterans Affairs (VA) for Regions 4 and 5 of the Community Care Network (CCN)
 - Provides a limited network of inpatient and outpatient specialty care, primary care, mental health, emergency and newborn care services

VA Community Care Network



UNMH Investment in TriWest

- In 1997, UNMH contributed \$2,612,500 for 2,613 shares (10.8% ownership)
- March 2014, TriWest completed a recapitalization in which UNMH shares were repurchased by TriWest for cash and tracking common stock shares
 - The Hospital recognized \$42M as return on investment in fiscal years 2014 and 2015
- As of Dec 2023, the Hospital currently owns 2% of TriWest, carried at \$5,000,000

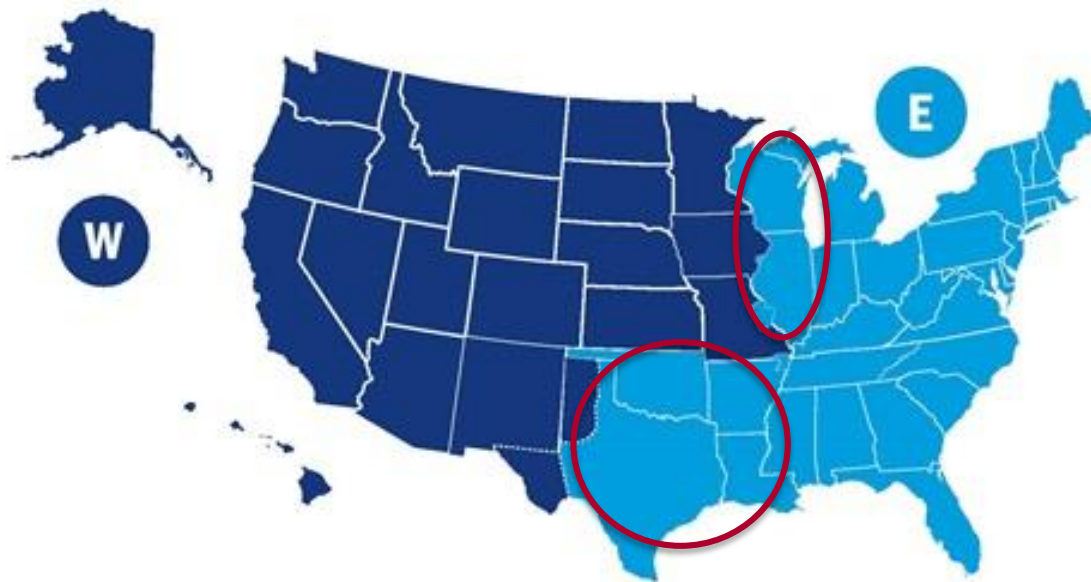
TriWest Shareholders

- Blue Cross Blue Shield of Arizona, Inc.
- Blue Cross Blue Shield of Kansas, Inc.
- HCSC (including TX, MT, OK and IL)
- Blue Shield of California
- Regence Summary (UT, WA, OR, and ID)
- Blue Cross Blue Shield of Alabama
- Blue Cross Blue Shield of Kansas City
- University of Colorado Hospital Authority
- Blue Cross Blue Shield of Wyoming
- Hawaii Medical Service Association

UNMH as Network Subcontractor ("Net Sub")

- Provider Network Development
 - Maintain provider network in New Mexico
 - Duties related to network contracting, education and credentialing
 - Provide a stable network of individual and institutional healthcare providers
 - Support TriWest efforts to maintain URAC accreditations
 - Establish a provider network that meets access standards requirements of gov't contracts. Maximum travel times for patient care:
 - Urban – 60 minutes commute time
 - Rural – 120 minutes commute time
 - Highly rural – 240 minutes commute time
- UNMH receives Net Sub fees to support costs of Provider Network Development

December 2022 - DoD awarded TriWest the next generation TRICARE program contract for its new 26-state West Region



States moving to
West Region:

- Arkansas
- Illinois
- Louisiana
- Oklahoma
- Texas
- Wisconsin

TriWest Capital Call

- Need to raise additional capital to meet expected requirements for operations of TriWest Healthcare Alliance
- UNMH Share of Capital Call \$2,006,823 to maintain 2.55% ownership
- Proposal to use future Implementation and Net Sub fees to represent UNMH's Capital Call contribution

	Jan -Dec 2024	Jan - Dec 2025	Jan - Jul 2026	Total Towards Capital Call
Tricare Implementation	\$ 240,000	\$ -	\$ -	\$ 240,000
VA Net Sub Fees	\$ 255,000	\$ 262,650	\$ 153,213	\$ 670,863
Tricare Net Sub Fees	\$ 430,000	\$ 442,900	\$ 223,061	\$ 1,095,961
Total	\$ 925,000	\$ 705,550	\$ 376,274	\$ 2,006,824

Administrative Reports

DZ Report to UNMH BOT 012624 et cr_gus_12pmFINAL2

Douglas Ziedonis, MD, MPH
Executive Vice President, Health Sciences
CEO, UNM Health System
UNM Hospital Board of Trustees Report
January 26, 2024

Good morning, UNM Hospital Board of Trustees members and CEO Becker. Thank you for your ongoing leadership, support and feedback.

CEO Becker, COO Chicarelli, and Drs. McLaughlin, and Boyd will provide important details about what’s happening at UNM Hospital in their reports, and I will highlight a few updates for UNM Health and Health Sciences as part of my presentation this morning. You will find more detailed information in my full written report provided in the meetings’ e-book. I also welcome the opportunity to provide additional clarity or more information on any item if you have questions. I hope all of you are receiving our “HSC Connects” and have found the updates helpful. If you are not receiving them and are interested, please let me know.

Gratitude for Completion of UNM SRMC Integration:

Congratulations to so many individuals and teams who have effectively and seamlessly coordinated and ensured the recent integration of Sandoval Regional Medical Center into UNM Hospital. Although it was a very heavy lift and not without challenges, the integration will have benefits for clinical care, resident education expansion, and help New Mexicans throughout the region and state. We continue to maintain our strong commitment to Rio Rancho and Sandoval County, including hopes for further growth and enhancement of services in the future. We’ll have more educational and training opportunities in Sandoval County. From a financial and operations standpoint, this integration also makes sense and I am grateful to our care teams, providers, staff and educators who have adapted to the new structure.

Government Relations Matters

Health and Health Sciences Presentation to the State Legislative Finance Committee (LFC)

As you know, the state legislative session kicked off last week in Santa Fe with this year being a budget-focused session. Last month I presented to the Legislative Finance Committee about our health and health sciences funding asks which we have requested to be considered during this session. While all our requests are important, I emphasized to the members of the committee that our three compensation requests were critically important, including salary support for our new College of Population Health faculty and support for our School of Medicine clinical faculty and School of Medicine Graduate Medical Education Residents and Fellows to achieve the AAMC 50th percentile in salary. In addition to compensation, I reviewed our RPSR requests for expansion and new areas of focus, as well as our capital requests. I believed LFC members received the presentation well and asked excellent questions for clarity and new information. We look forward to ongoing conversations with our elected leaders to forge partnerships that help us achieve that important goal.

I also thanked the LFC committee members for their recent support of other important projects such as the new College of Nursing building, expansion of student programs, etc. I will continue to keep you apprised of developments as our state funding requests progress through the 2024 legislative session.

Clinical Matters

LoboSTEPPS (Lobo Strategies and Tools to Enhance Performance and Patient Safety) Initiative

Every day we are committed to enhancing our quality of health care, and I am grateful for our current work and our plans to make a bigger difference. We have a strong commitment to ensuring our personnel and providers are empowered and have the support they need to deliver the highest quality care with patient safety and wellbeing as our top priority. Our newly launched LoboSTEPPS (Lobo Strategies and Tools to Enhance Performance and Patient Safety) initiative is designed to improve the culture and environment for our patients and team members.

LoboSTEPPS is an evidence-based program for which we seek to provide tools and processes to increase trust and empower individuals to speak up when they have concerns, provide better quality care, and have a greater sense of well-being. You will hear me talk more about this as we roll out this tool across our health system and health sciences. The program is an evidence based and systematic approach developed by the Department of Defense ([DoD](#)) and the Agency for [Healthcare Research and Quality \(AHRQ\)](#). This program focuses on enhancing teamwork, communication, and collaboration.

Thanks to all including the teams in Labor and Delivery and the Neurosurgical ICU who are making good progress in our adoption of LoboSTEPPS, with customized programs implementation. This year we intend to roll out this program in all the Progressive Care Units, procedural areas and critical care areas.

UNM Health System Recognized by *Forbes* as One of America's Best Employers

The UNM Health System has been recognized among a short list of hospitals and health systems as a “best place to work.” *Forbes* and Statista surveyed employees in all 50 states plus the District of Columbia in order to compile its list of America's best employers. Working conditions, compensation, diversity and potential for advancement were among the criteria by which employees ranked their work experiences. We also appreciate everyone's feedback as we continue to make new efforts to enhance our workforce environment. You can check out the full list of best health care system employers [here](#).

UNM Hospital & Future Focused Education Partner for New Generation of Health Care Professionals

UNM Hospital recently announced a wonderful partnership with Future Focused Education that

will bring in nearly 190 high school and undergraduate interns within the next three years to our facility! UNM Hospital's \$1 million investment into these internships will help meet two important goals. We're adding more staff to assist with patient care and day to day operations of the hospital and we are enhancing New Mexico's pipeline of young adults into health care careers. This initiative underscores a joint commitment to "growing our own" - nurturing young talent from the very communities UNM Hospital serves.

The interns will receive school credit and a stipend, which allows them to gain meaningful experience while earning income. You can learn more about the intern program [here](#).

Academic Matters

School of Medicine Professor and Interim Division Chief Appointed to EPA Board

Congratulations to Dr. Yiliang Zhu PhD & Professor, Interim Chief, Division of Epidemiology, Biostatistics, and Preventive Medicine who was recently selected to serve as a member of the U.S. Environmental Protection Agency chartered Science Advisory Board (SAB). According to the [press release](#), members of the SAB provide independent expert advice on technical issues underlying EPA policies and decision making. Among his many qualifications, the EPA will undoubtedly benefit from Dr. Zhu's vast knowledge and expertise in the areas of biostatistics, environmental health, health system and policy, and data science.

Dr. Valdez Appointment to Distinguished National Board

Congratulations to Robert Otto Valdez, Ph.D. MHS RWJF Professor Emeritus Family & Community Medicine (HSC) and Economics (UNM) who is currently serving as the Director for the Agency for Healthcare Research and Quality at the U.S. Department of Health and Human Services. Dr. Valdez was recently elected as a member of the National Academy of Medicine. Election to the Academy is considered one of the highest honors in the fields of health and medicine and recognizes individuals who have demonstrated outstanding professional achievement and commitment to service.

In electing Dr. Valdez, he was acknowledged for his "internationally recognized expertise in health services research and whose research has generated actionable knowledge. His government service, mentoring and academic leadership have all advanced our ability to measure and improve access, quality, and health care outcomes, especially for children and historically excluded communities."

As Dr. Valdez remains part of our UNM Health and Health Sciences family, it is particularly gratifying to witness his achievements and his ascension as a premier health and academic leader. We wish him well in his continued role within the DHHS and as a distinguished member of the Academy of Medicine.

UNM College of Nursing Awarded \$1.6 Million in Scholarships

As you know, New Mexico's health care system is facing a critical shortage of health care professionals. In response, lawmakers, universities, and colleges throughout the state are collaborating to address this issue and produce more skilled nurses and nurse practitioners. Bolstering this effort is Blue Cross and Blue Shield of New Mexico (BCBSNM).

BCBSNM is awarding a \$1.6 million gift to the College of Nursing to be used to provide scholarships for Accelerated 2nd Degree Bachelor of Science (ABSN) students and advanced practice Doctor of Nursing Practice (DNP) students, in addition to establishing an endowed faculty professorship. This will be invaluable to our nursing professionals' pipeline and you can [read more here](#).

Research Matters

Groundbreaking Cholesterol Vaccine Research by Health Sciences Researchers

The implications of a new vaccine for heart health developed by researchers at the School of Medicine holds great promise locally and internationally for patients with high cholesterol. Test results of an innovative vaccine approach to reducing cholesterol showed a significant drop in LDL cholesterol for animals who have received the vaccine. Although existing cholesterol therapies are effective for many patients, the tremendous benefits of the vaccine include that it will be widely accessible and more affordable as compared to more expensive medications.

Our HSC Newsroom team recently produced a [story highlighting the groundbreaking efforts](#) of Bryce Chackerian, PhD, Regents' Professor in the Department of Molecular Genetics & Microbiology, whose work so far demonstrates that the vaccine lowers LDL cholesterol almost as effectively as the more expensive class of drugs known as PCSK9 inhibitors. Congratulations to Dr. Chackerian and the teams. Thanks to their efforts, millions of affected patients may have critical access to meaningful options in the future for lowering cholesterol, thereby reducing their risk of heart disease.

2022 Research Report Published

Please take a moment to check out the recently published 2022 UNM Health Sciences Research Annual Report. The report reflects the positive impact of our faculty, staff, and students whose research efforts are resulting in new discoveries, translating basic science findings into clinical and community settings, and numerous other strategies that are being recognized in our community, state, nation and world.

This year was our highest year in research grant funding; however, the real story is the excitement of the impact of our discoveries and the journey of all involved in making a difference in better understanding health related problems, evaluating new innovations, and disseminating these evidence-based interventions into the community and beyond.

You'll want to [review the report](#) for yourself to learn about the efforts of our award-winning researchers relating to vaccine development, neurological and behavioral health, GI health, Native health, immunology, and viruses, just to name a few. I'm very enthused by how our

research teams also help our mission to address health disparities and the progress we are making toward improving health equity. Information on helpful mentors and career development initiatives are also described.

Congratulations to Interim Vice President for Research Dr. Hengameh Raissy for her leadership and oversight of this critical work as well as the many scientists and supporting teams whose work is changing lives within and well beyond our New Mexico borders. Congrats to all the faculty, staff, and students. Also, a big thank you to Michael Haederle who helped us capture our “research story.”

Access to the NIH “All of Us” Research Hub: A Great Resource for New Discoveries

The *All of Us* Research Program is working to gather data on a diverse set of a million+ people from the U.S. Currently, the data includes electronic health records, activity tracker data (e.g., FitBit), surveys, and biosamples and genomic data. Right now, for instance, there are nearly 250,000 whole genome sequences and over 300,000 genotyping arrays available that are connected with individual data including electronic health records. It’s a great source for discovery.

You can review the [research guide](#) to learn more about *All of Us* and how to make the best use of it and then [register here](#) to begin navigating the online resource.

I appreciate HSLIC Executive Director Melissa Rethlefsen and the project team who worked to set up the system. This has been a lengthy process developed out of a partnership between HSLIC and the University Libraries through the *All of Us* Data Training and Engagement for Academic Libraries Program. I’m also grateful to the HSC Office of Research which was instrumental for their work in establishing the joint data use agreement that facilitates access across all campus colleges, offices, practices, departments and programs. Thanks to all for their efforts and great work on this important initiative.

Recent Events

Second Annual Health Equity Summit on December 12th and Announcement of New Funds

The 2nd Annual Health Equity Summit was a great success! The Summit’s theme was “Community Wisdom Advancing Health Equity in New Mexico: Honoring Stories, Cultural Values and Healthy Lifeways.” If you weren’t able to attend (we had over 80 on the waiting list), you can review the agenda and see other materials on the Health Equity Summit [webpage](#). We had a wonderful turnout of 269 participants, including community representation from all over the state. A big thanks to all the community health workers and HEROs who attended and also supported others in participating. The magnitude of the presentations, level of engagement by all, and diversity of voices represented was extraordinary.

The event was a great extension from our first Summit last year that was led by Dr. Lisa Cacari-Stone. We again shared our “equity manifesto” developed at the last Summit with TREE Center

leadership and engagement of the community. The manifesto outlines our commitment to unite our vision, voices and relationships to strengthen collaborative partnerships and sustain our cultural practices, values and beliefs for our next generation. We promise to teach the next generation and our communities about the history of inequity and resistance and how to be leaders that interrupt narratives and policies that are rooted in racism and oppression. These principles reflect our collective commitment to sustainable change that advances health equity for all.

There was great sharing, listening, networking, and planning for next steps. We did a deep dive into what constitutes social determinants of health and how we can better address their impact on the wellbeing of people and communities. We discussed that by developing health equity competencies for all – including health care providers, public health staff, community health workers, policy makers, and clinicians – we can contribute to creating a more equitable health care system and improve health outcomes for all patients, regardless of their background, circumstances, or where they live.

In our UNM Health and Health Sciences Strategic plan's Health Equity Priority Area, we created a goal to develop an **Office of Health Equity, Center for Hispanic Health, and Center for Rural Health**. At the Summit, I announced my commitment of \$1 million in funding for starting these initiatives. There was great interest and I look forward to sharing more about this as the year progresses. We are also hoping through the RPSP request to get additional funding. Thanks to the leadership efforts of Dr. Chenoa Bah Stilwell-Jensen, Dr. Arthur Kaufman, Dr. Felisha Rohan-Minjares, New Mexico Department of Health Cabinet Secretary Patrick Allen, and numerous others on the planning committee it was a successful event where we addressed timely and relevant discussion points and included a diversity of voices. I'm grateful that we had great sponsors, including Presbyterian, Unite Us, Western Skies, and Project ECHO. The momentum is strong among teams and we're focused on improved health equity as our call to action and our ongoing commitment.

Town Hall on Climate Survey Results

We had a great turnout at the recent Climate Survey Town Hall event hosted by the UNM HSC Office of Diversity, Equity and Inclusion. We shared the findings of our survey and compilation of the invaluable feedback of our community and teams as it relates to classroom and workplace climate and culture. With more than 260 participants both online and in-person, we had tremendous engagement in which folks were eager to learn about the results of the survey and how the findings will be incorporated for system improvement.

While there was much to celebrate within the findings including a strong majority of our community reporting a comfortable climate for learning and working, there were also important takeaways in terms of opportunities for improvement. These results will help us to determine next steps in our efforts to create the highest levels of inclusive culture. We look forward to sharing the full report in the near future.

I'm grateful to Vice President and Executive Diversity, Equity & Inclusion Officer for the UNM Health Sciences Center, Dr. Valerie Romero-Leggott, the Inclusive Excellence Council and the team at Rankin Climate for this work. This was a significant undertaking and I'm grateful to all the internal staff and external partners who made it possible. Our work has only just begun.

Comprehensive Cancer Center Groundbreaking

Last month we celebrated another milestone in the expansion of our Comprehensive Cancer Center. I joined UNM President Garnett Stokes, Comprehensive Cancer Center CEO Yolanda Sanchez, State Rep. Gail Chasey, Acting HED Cabinet Secretary Patricia Trujillo, Acting Deputy HED Secretary Gerald Hoehne and many others in celebrating this new facility and the impact this will have for enhancing clinical care, research, and education of our workforce. There was great attendance and engagement with the audience.

The expansion projects include:

- Construction of a new radiation vault equipped with state-of-the-art Magnetic Resonance (MR), real-time, image-guided radiation therapy.
- Renovation of an existing radiation vault for expanded Radiation Oncology Clinical Services, including Stereotactic Radiosurgery, to meet high patient demand and bring new technologies to New Mexico cancer patients.
- Construction of a shielded infusion suite for theranostics, a state-of-the-art treatment using intravenous, targeted radioisotopes.
- Expansion of the Interventional Radiology suite.
- Expansion of the Cell Processing Laboratory: Bone Marrow and Stem Cell Transplantation & Cell-Based Immunotherapies.
- Expansion of the Radiochemistry/Radiopharmacy Laboratory.

Thank you to the teams who carry out this important work. The benefits of these efforts for the well-being of cancer patients in New Mexico is encouraging and deeply impactful.

UNM Business and Economic Summit

Earlier this month I participated in a terrific all-day "UNM Business and Economic Summit: Envisioning New Mexico's Future Entrepreneurial Economy" event at UNM Rainforest Innovations. The day was filled with outstanding panel presentations and discussions, and an exchange of great questions and answers with the audience of business leaders, community leaders, entrepreneurs, faculty, staff, and students. A big thanks to Lisa Kuuttila, CEO and Chief Economic Development Officer for UNM Rainforest Innovations and her terrific team. There were great speakers including President Garnett Stokes, Lieutenant Governor Howie Morales, Stuart Rose from the BioScience Center in Albuquerque, and Dr. Steven Weinstein from the America's Frontier Fund to start and frame the day. There was a great panel of legislators, including Representative Ryan Lane, Representative Javier Martinez, and Senator George Munoz who shared ideas on how to grow and invest in economic development. Provost James Holloway and I were able to provide a summary and engage the audience in their take-aways and next steps, as a wrap up of the day's events.

Conclusion & Gratitude for Healthcare Teams

The newsroom recently featured a story demonstrating the compassion and skill of one of our dedicated medical professionals. Jennifer Torbaghan, RN, MSN, is the Director of Surgical Specialty Clinics at The University of New Mexico's Center of Excellence for Orthopaedic Surgery and Rehabilitation. On a recent visit to her crossfit gym where she regularly coaches and works out, Jennifer took quick action when another athlete experienced a life-threatening cardiac event. You can read more about her heroic efforts in administering life-saving care [here](#).

This extraordinary example isn't the first time one of our dedicated providers has saved a life outside of their regular work routine and we know it won't be the last. We are grateful to all our UNM Health and Health Sciences teams who are committed to this mission whether on or off the clock.

Thanks everyone for your support. Thanks to all the faculty, staff and students who are continuously working to improve the lives of New Mexicans and our most vulnerable populations through extraordinary patient care, education, discovery and community engagement.

Best wishes
Doug

Doug Ziedonis MD MPH
Executive Vice President, Health Sciences
CEO, UNM Health System

Jan 2024 HS Report for BoT.1 MRichards

MEMORANDUM

To: UNMH Board of Trustees

From: Mike Richards, MD
Senior Vice Chancellor Clinical Affairs, UNM Health System

Date: January 26, 2024

Subject: Monthly Health System Activity Update

This report represents unaudited year to date December 2023 activity and is compared to unaudited year to date December 2022 activity.

Activity: In comparison to prior year, key clinical measures include:

- Total inpatient days are flat
 - UNMH adult inpatient days are up 4%
 - SRMC adult inpatient days are up 5%
- Total discharges are down 2%
 - UNMH adult discharges are up 1%
 - SRMC adult discharges are up 3%
- Adult length of stay (without obstetrics) is up 2%
- Case Mix Index (CMI) is up 4%
- Total outpatient activity is up 1%
 - Primary care clinic visits are up 2%
 - Specialty and other clinic visits are up 2%
 - Emergency visits are down 7% over prior year
- Surgical volume is up 5%
- Births are down 4%
- UNM Medical Group RVUs are down 3%

Finances: Health System had total year-to-date operating revenue of \$870.4 million which is up 2% over prior year. Total non-operating revenue was \$130.9 million, representing a 62% increase over prior year, driven by increase in Bernalillo County, Mill Levy, and FEMA Funding. Total operating expenses were \$1 billion, representing a 5% increase over prior year. Health System margin is \$0.9 million as compared to \$(21) million prior year primarily driven by increase in non-operating revenue.

The balance sheet is stable with a current ratio of 1.56 as compared to 1.78 prior year. The cash and cash equivalents for UNM Health System is \$383 million as compared to \$300.5 million prior year. Net patient receivables are up 6% and total assets are up 11%. Total liabilities are up 24% over prior year. Total net position is flat over prior year.

CEO Board Report January 2024 (1)

MEMORANDUM

To: Board of Trustees

From: Kate Becker
Chief Executive Officer

Date: January 26, 2024

Subject: UNMH Monthly Activity Update

The Hospital has been involved in a variety of activities and this report will focus on operations through December 2023.

Finance: Inpatient adult patient days were slightly above budget by 2% and discharges were at budget, for the fiscal year to date. Adult length of stay is above budget at 7.1 days. Inpatient pediatric patient days were below budget by 7% and discharges were at budget, for the fiscal year to date. Pediatric length of stay is above budget 7.3 days. Observation discharges are below budget by 8% year to date. Case mix index is higher than prior year by 2.9%, at 2.13 year to date. Outpatient clinic visits are 1% below budget and 1.9% lower than prior year to date. Emergency department arrivals are below year to date budget and prior year by 3% and 5%, respectively. Behavioral health patient days are below budget by 1.7% and behavioral health clinic visits are above budget by 6.6% year to date. Net margin through December 2023 is at \$9.3 million with zero set aside for capital investment. Total Operating revenues are positive compared to year to date budget and prior year. Operating expenses are over budget by \$47 million, primarily in employee compensation and benefits and medical supplies. Non-operating revenues reflects \$48 million of reimbursements obligated by FEMA during the month of December, related to contract labor during the COVID Public Health Emergency.

Native American Liaison: Total Native American inpatient stays for UNMH and Behavioral Health for Q3 CY2023 were 1,359. Length of stay for Q3 CY2023 was 6.27 days. Average daily inpatient census for Q3 CY2023 was 92. Total Specialty Encounters for Q3 CY2023 was 17,937. The UNMH Native American Heritage events this year included the following: 11/3/23 2nd Annual UNMH Native American Market; 11/10/23 Cloud Eagle Season Dance Group at SRMC; 11/17/23 Zuni Olla Maiden Dance Group on the BBRP Plaza; 11/15/23 “Rock Your Mocs” event on the BBRP Plaza; and 11/30/23 Rydell Largo and the Navajo and Mescalero Apache Dance Group on the BBRP Plaza. Native American Health Services and Dr. Kathy Chang and Dr. Jaron Kee will meet with the representatives from the Pueblo of Acoma and the ACL IHS on 2/18/23 to review diabetes data specific to Acoma patients. Future meetings will be held with the Pueblo of Jemez and Navajo Nation. NAHS, Advance Access, and Financial Authorization management met on 1/10/24 to begin process improvement planning for CY2024.

Bernalillo County: UNMH has had discussions with Bernalillo County related to the 2024 Mil Levy and is in the process of creating a draft MOU to update deliverables for the new Mil Levy cycle.

UNMH started Suboxone continuity services for patients receiving Suboxone in the community as identified at MDC Intake on December 15, 2023. UNMH will begin Suboxone induction services at MDC by the end of January 2024, for patients not currently receiving Suboxone in the community. Suboxone is through the new Addiction Medicine Clinic at MDC under the direction of Dr. Caitlin Bonney.

CMO Report BOT January 2024

CMO Report to UNMH Board of Trustees

January 2024

Steve McLaughlin, MD
Chief Medical Officer UNMH



Outline

- **Recognitions and Reminders**
- **Right Care 2.0**
- **LOS Update**

Recognitions

thank you

SRMC UNMH Integration – HUNDREDS of people!!!

Alex Rankin, Jen Gibbs, Aisha Jones, Richard Miskimins and others for the transition from the Neurohospitalist service to a new model and creation of the Trauma Verde team!

Rebecca Fastle for her leadership and service at the MDC.

Karen Hawley, Kendall Rogers and Eva Angeli for the tremendous work on the Consult Culture focus groups.

Aaron Williams and Patti Kelley for being such amazing partners on all issues related to ambulatory care.

Jim Chodosh for being such a great leader and so patient as we have worked through issues at PALS.

Right Care 2.0

Quality



- LoboSTEPPS
- Enhanced support for projects

People

- Employee/provider well-being
- Leadership alignment and team development



Finance



- Revenue cycle improvement project
- Funds flow initiative

Growth



- Outpatient: Ambulatory access
- Inpatient: Length of stay (LOS) reduction

Service



- Patient experience (Commit to Sit)
 - Inpatient: Commit to Sit
 - Outpatient: Clinic specific initiatives



Right Care 2.0

Quality is a huge part of RC 2.0 and is connected closely to EWB, Patient experience, LOS and Finance!

Quality



- LoboSTEPPS
- Enhanced support for projects

CDI work impacts quality scores and finance

Finance



- Revenue cycle improvement project
- Funds flow initiative

Service

- Patient experience (Commit to Sit)
 - Inpatient: Commit to Sit
 - Outpatient: Clinic specific initiatives



People

- Employee/provider well-being
- Leadership alignment and team development



LoboSTEPPS improves quality and increases employee wellbeing!

Growth



- Outpatient Ambulatory
- Inpatient: Length of stay (LOS) reduction

Rounding on providers improves employee well being and then they bring that positivity to patients through our patient experience work.

INM HOSPITAL

Length of Stay

DECEMBER 2023



Length of Stay Strategies

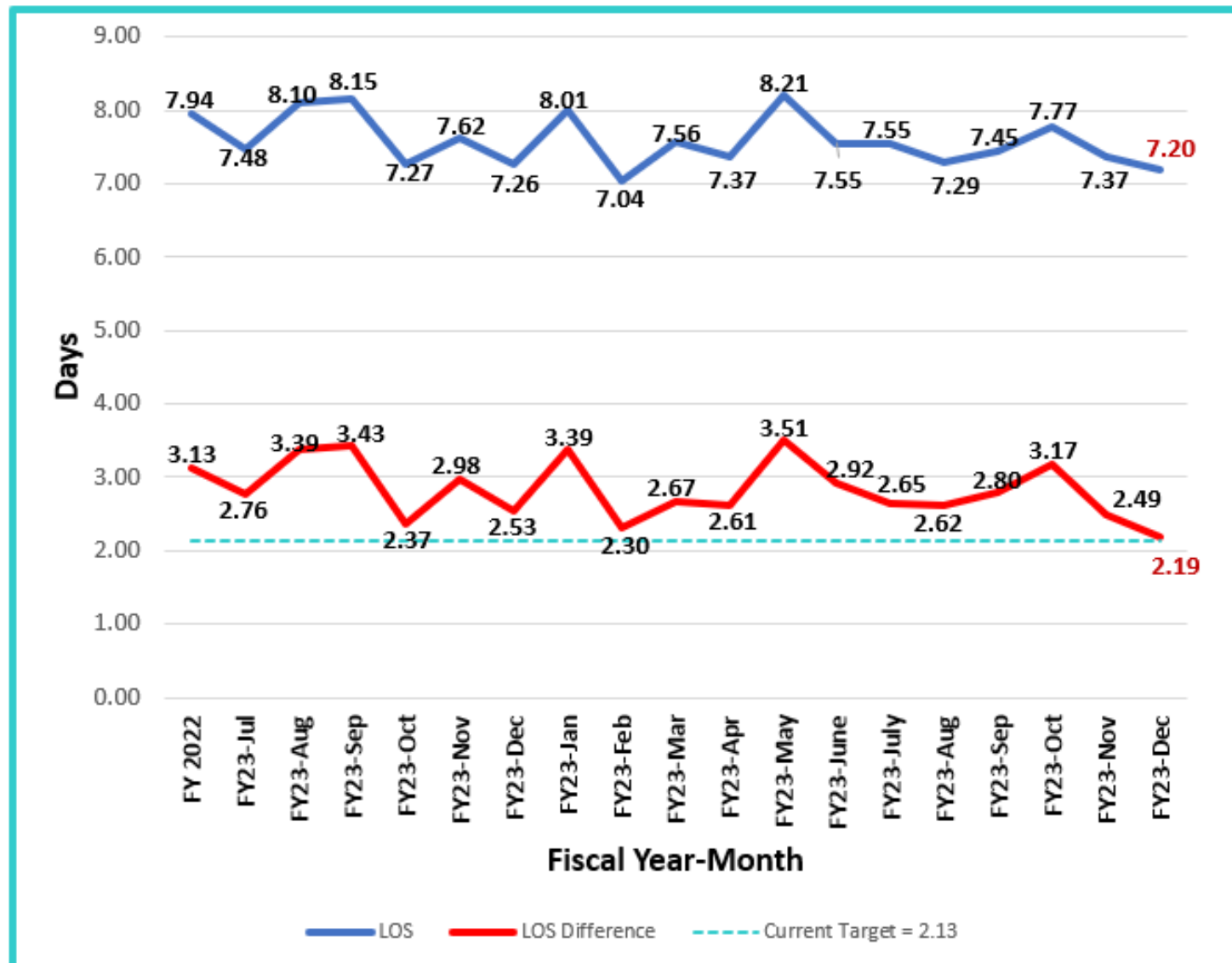
1. Leadership – all clinical leaders have an impact on LOS
2. Dashboards and Toolbox - putting data/actions into the hands of managers
3. Consult Initiative - increase efficiency of decision making/consultation process
4. Care Management - strengthening of care management teams, updating MDRs and building PAC capacity
5. Coordinate and support specific projects
 1. Surge planning
 2. Weekends
 3. Geographic placement

Geographic Patient Bed Assignment

Hospital Service	PCU (Primary)	Overflow 1	Overflow 2
Burn	4E	3S (Non-Isolation)/4S	
Burn & Trauma involving Ortho Injury	3S (Non-Isolation)	4E	X
Cardiology	7S	4W	X
Cardiothoracic	7S	6S (Thoracic Only)	X
EGS	4S	6S	4E
ENT	4E	4S	X
Family Medicine A (12.1)	3N	4W	5W
Family Medicine B (12.3)	3N	5W	4W
General Surgery	6S	4S	X
Gyn Oncology	3E/5E	WSC (No Chemo)	X
Gynecology	WSC	3E/5E	X
Hematology Oncology	3E/5E	4W	X
HPB (Liver & Pancreas)	6S	3E/5E	X
Medical Oncology (9.0)	3E/5E	5W	4W
Medicine Gems and Metals (excluding Learner Teams) -NO Primary Unit	7S Overflow	3E/5E Overflow	Any Unit Overflow
Medicine Blue (12.2)	4W	5W	X
Medicine Green (12.3)	4W	5W	X
Medicine Orange (12.0)	5W	4W	X
Medicine Nickel (5.8)	3E/5E	5W	4W
Medicine Purple (12.2)	4W	5W	X
Medicine Red (12.0)	5W	4W	X
Medicine Amethyst *Neurosurgery co- management*	5S	6S	3S (Non-Isolation)/4S
Neurology	5S	4W	X
Neurology-Cerebrovascular	5S ONLY	X	X
Neurology -Neurohospitalist	5S ONLY	X	X
Neurosurgery	6S	5S	3S (Non-Isolation Spines)
Ophthalmology	6S		
Orthopedics	3S (Non-Isolation)/4S	4E	X
Pain	4E	6S	X
Surgical Oncology	6S	7S (esophagectomies)/3E/5E	4E
Transplant	6S (Recipient Only)	Donor Only (3S (Non-Isolation)/4S)	X
Trauma Azul	4E	3S (Non-Isolation)/4S	X
Trauma Rojo		4E	X
Trauma Verde *Neurotrauma*	5S Only	3S (Non-Isolation spines)	X
Urogynecology	WSC	3E/5E	X
Urology	3S (Non-Isolation)/4S	6S	X
Vascular (CEA & Bypass)	6S	7S	X
Vascular (TEVAR & EVAR)	7S Only	X	X
Vascular (Trauma)	4E	6S	X
Plastics	4S/3S (Non Isolation)	4E	6S

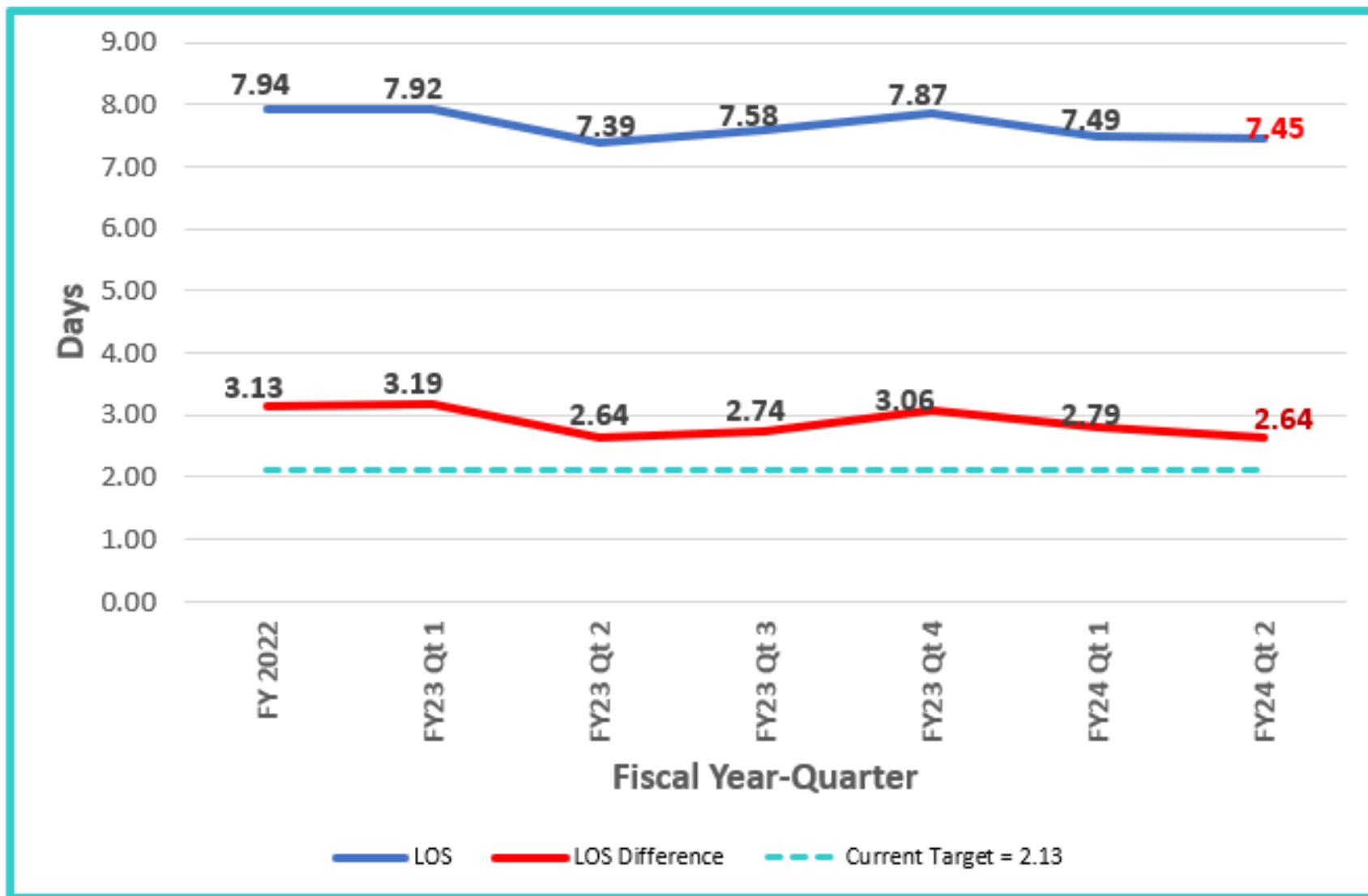
LOS Right Care Trend

Tableau
Finalized on Jan 22



LOS Right Care Trend

Tableau
FY24 Qt 2
Finalized on Jan 22



Questions and Suggestions

Chief of Staff Update

UNM Hospital BOT Committee Reports